

# PIERRE ELLIOTT TRUDEAU FOUNDATION

## ANNUAL REPORT

—

2012-2013  
Pierre Elliott Trudeau  
Foundation

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FONDATION  
TRUDEAU  
FOUNDATION



THE TRUDEAU  
DOCTORAL  
SCHOLARSHIP

“There was universal support for the value and quality of the Scholarship Program. It is underpinned by a rigorous selection process that is seen to be attracting very high-quality students.”<sup>1</sup>

THE TRUDEAU  
MENTORSHIP

“The Mentorship Program is a unique and valuable feature of the broader Trudeau program.”<sup>1</sup>

THE TRUDEAU  
FELLOWSHIP

“There was substantial support for the Fellowship Program, especially in its current form (i.e., more focused on a demonstrable contribution to the public interest and to the overall Trudeau program).”<sup>1</sup>

THE TRUDEAU  
PUBLIC  
INTERACTION  
PROGRAM

“Many scholars commented on the particular value of the connections made through the Trudeau community and through their contact with mentors in broadening their perspective and acquiring a sense of the role of researchers in informing public debate.”<sup>2</sup>

<sup>1</sup> James Mitchell, Rick Smith, and Andrée Delagrave.  
*A Review of the Pierre Elliott Trudeau Foundation.*  
28 June 2013. Sussex Circle Inc., Ottawa, p. 4.  
<sup>2</sup> *Ibid.*, p. 7.

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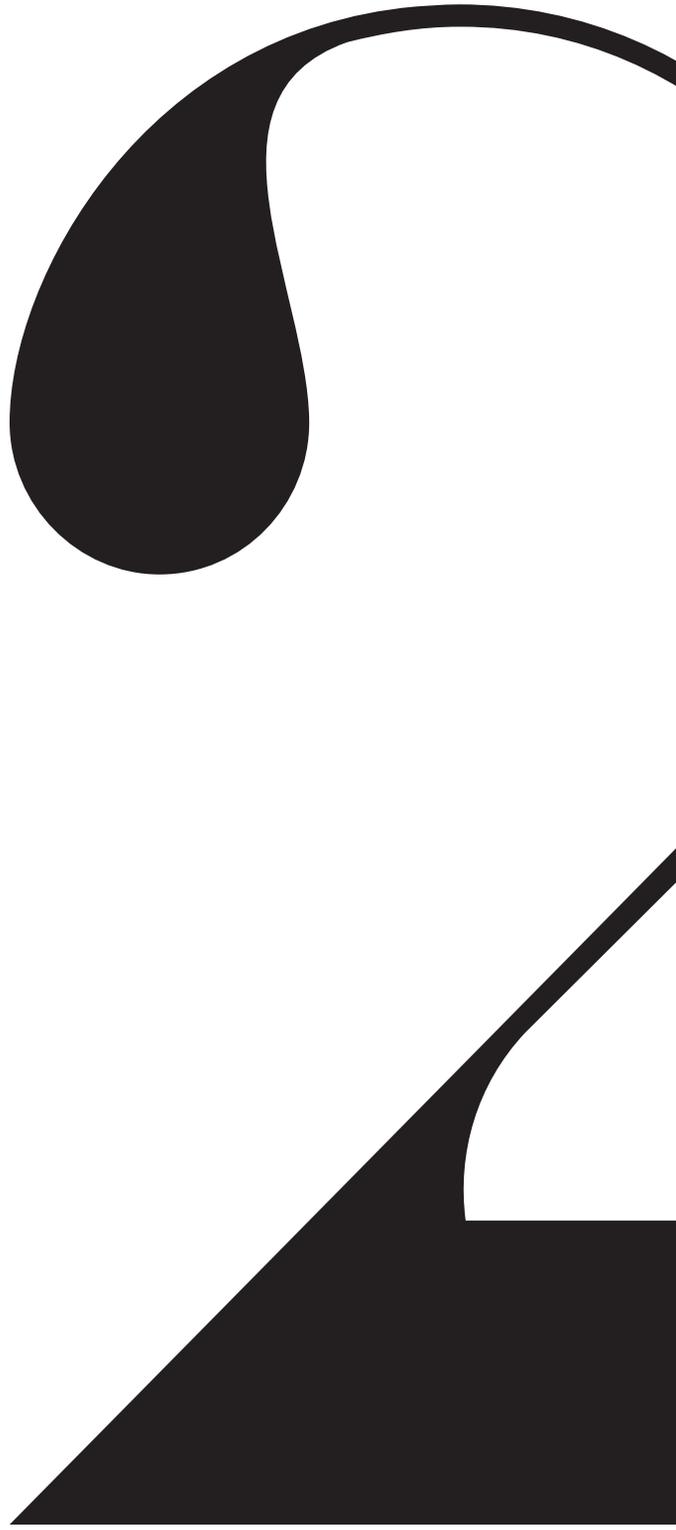
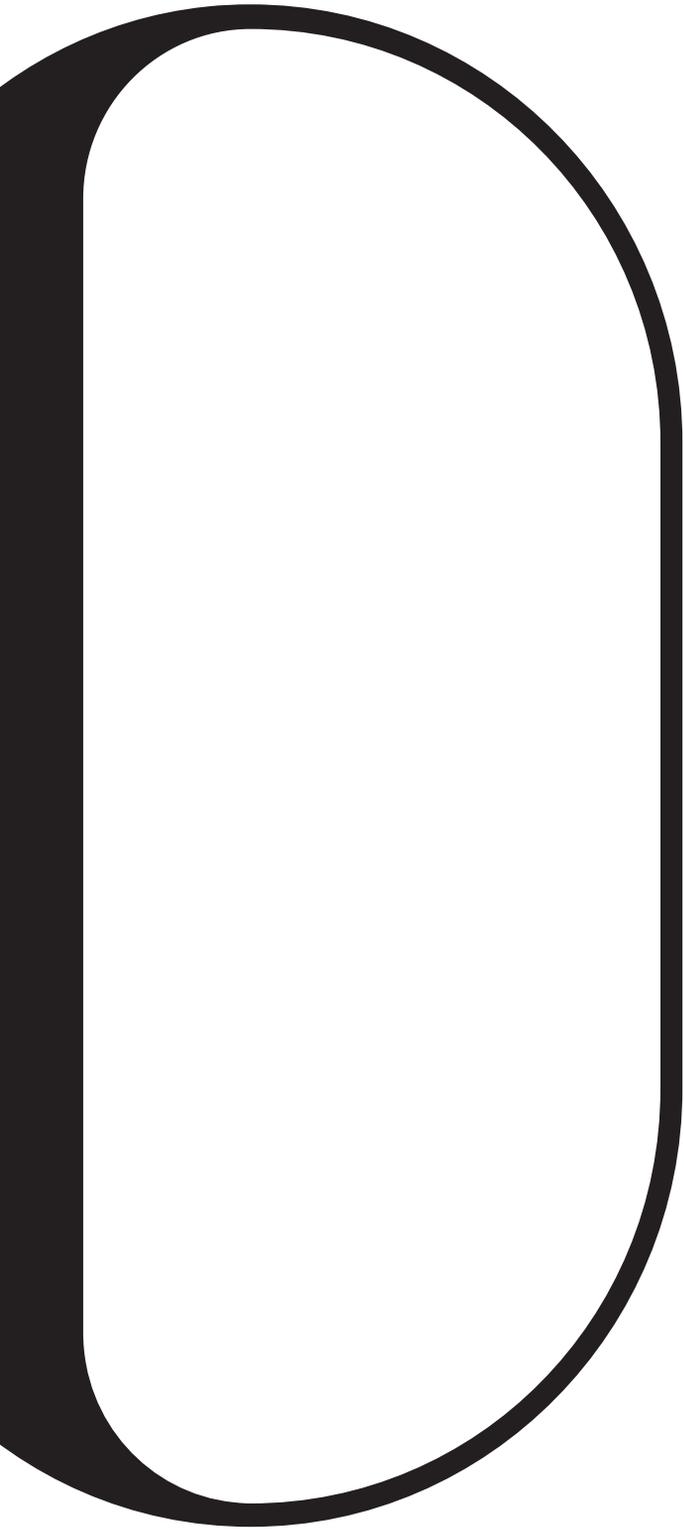
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# ABOUT THE FOUNDATION

A Canadian institution with a national purpose, the Pierre Elliott Trudeau Foundation is an independent and non-partisan charity. It was established in 2001 as a living memorial to the former prime minister by his family, friends, and colleagues. In 2002, the Government of Canada endowed the Foundation with a donation of \$125 million with the unanimous support of the House of Commons. In addition, the Foundation benefits from private sector donations in support of specific initiatives. Through its Scholarship, Fellowship, Mentorship, and Public Interaction Programs, the Foundation supports outstanding individuals who make meaningful contributions to critical public issues. Our charitable registration number is 895438919RR0001. Donations can be made at [trudeaufoundation.ca/donate](http://trudeaufoundation.ca/donate).

## OUR MISSION

Through our growing community, we actively encourage talented individuals to develop audacious proposals, set and achieve ambitious goals, and interact with and teach as many people as possible. The best ideas emerge when individuals from different generations and different disciplines focus on a problem together, when technical, scientific and policy innovators are informed by outstanding communicators in bioethics, geography, history and the law, and when new patterns of human behaviour are revealed and deep cultural understanding achieved.

Our distinctive organization is devoted to the delivery of four core programs: three funding programs targeting scholars, fellows, and mentors, and a Public Interaction Program intended to promote knowledge acquisition, transfer, and exchange among our program beneficiaries and the public. The Foundation's annual activity cycle revolves around these four programs.

## OUR THEMES

Our programs are structured around four themes, chosen to reflect the interests of the late Right Honourable Pierre Elliott Trudeau and areas of critical importance to Canada and Canadians:

- Human Rights and Dignity
- Responsible Citizenship
- Canada in the World
- People and Their Natural Environment

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PILLARS  
OF

D E  
M O

- CRACY

## Four pillars of democracy

In many ways, the Foundation's four themes are none other than the four pillars of democracy. And in the end, no question is more vital than that of democracy. We know that democracy is threatened on all sides, by growing inequality, environmental degradation, government's dwindling capacity to manoeuvre in a global economy, and the repeated undermining of human rights and dignity. Like the negative of a photo, the flip side of the Foundation's four main research areas reveals our principal sources of concern for the future.

The individuals supported by the Foundation and the forums that the Foundation hosts or facilitates create so many opportunities to assess these risks at their true value, think about their root causes, consider the most promising solutions, share ideas that have proven their worth, and build bridges between different approaches and between the people who have inspired them.

## Confirmed need and relevance

"While the Trudeau scholarships are regarded as a clear success, it is the mentorships and fellowships (particularly the former) that are seen as providing the unique value-added feature, as are the opportunities provided by the Public Interaction Program for interdisciplinary and intergenerational interchange among the scholars, fellows and mentors.

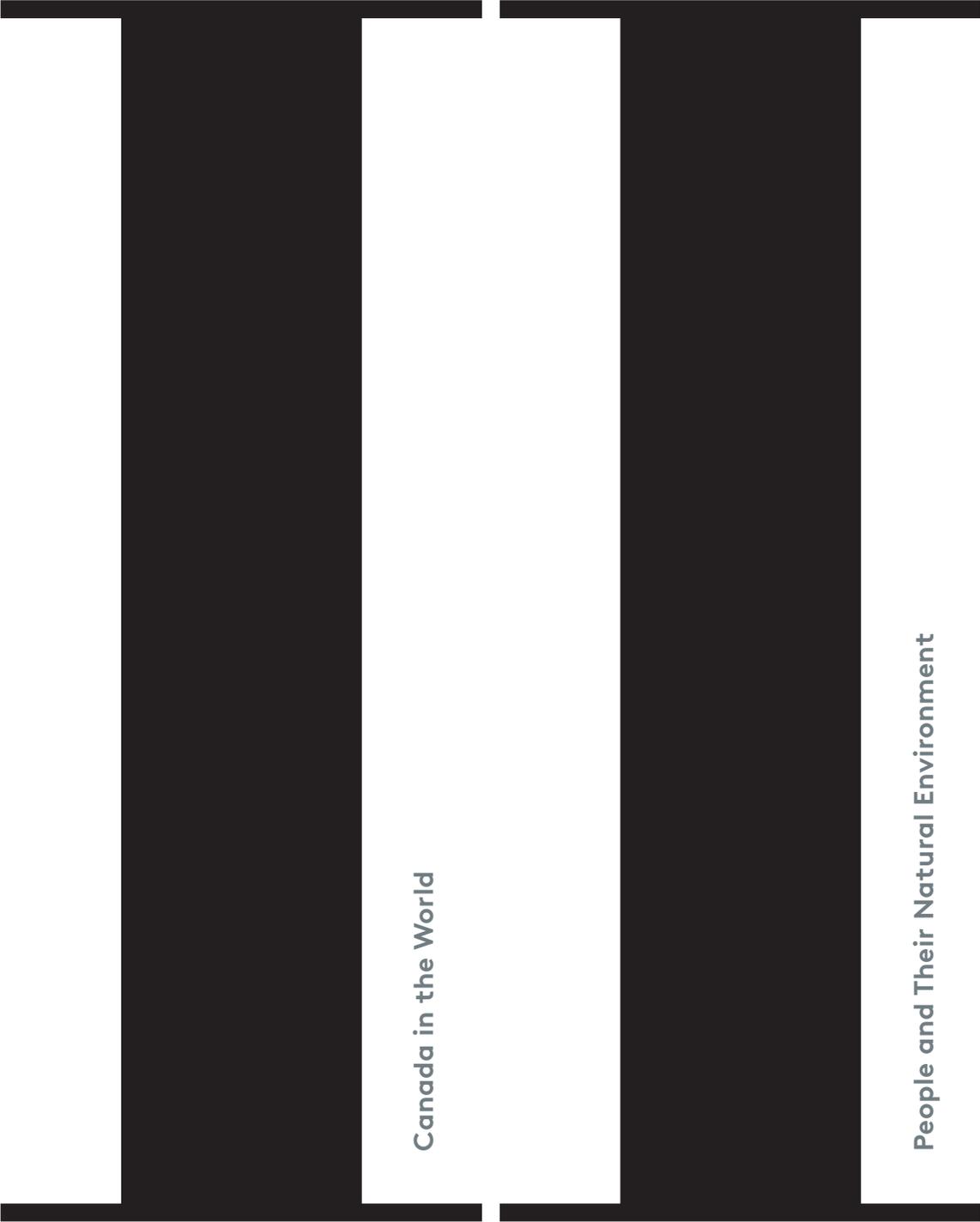
It is this community-building feature of the four programs that is correctly seen as one of the most unique and beneficial aspects of the whole Trudeau enterprise, and also the dimension that offers the greatest potential for further development in support of the mission of the Foundation."<sup>2</sup>

This year, the Foundation hired a reputed firm to conduct an external and rigorous review of its first decade of operations. Based in Ottawa, Sussex Circle has a wealth of experience in reviewing national organizations in the scientific and academic sectors. Its report concluded that "there was virtual unanimity among interviewees that the Foundation's four programs are of benefit to Canada, for all the reasons declared by the Foundation, and that the overall program should continue."<sup>1</sup>

<sup>1</sup> James Mitchell, Rick Smith and Andrée Delagrave. *A Review of the Pierre Elliott Trudeau Foundation*. 28 June 2013. Sussex Circle Inc., Ottawa, p. 11.  
<sup>2</sup> *Ibid.*, p. 4.

Human Rights and Dignity

Responsible Citizenship



Canada in the World

People and Their Natural Environment

**ACHIEVEMENTS  
IN 2012-2013**



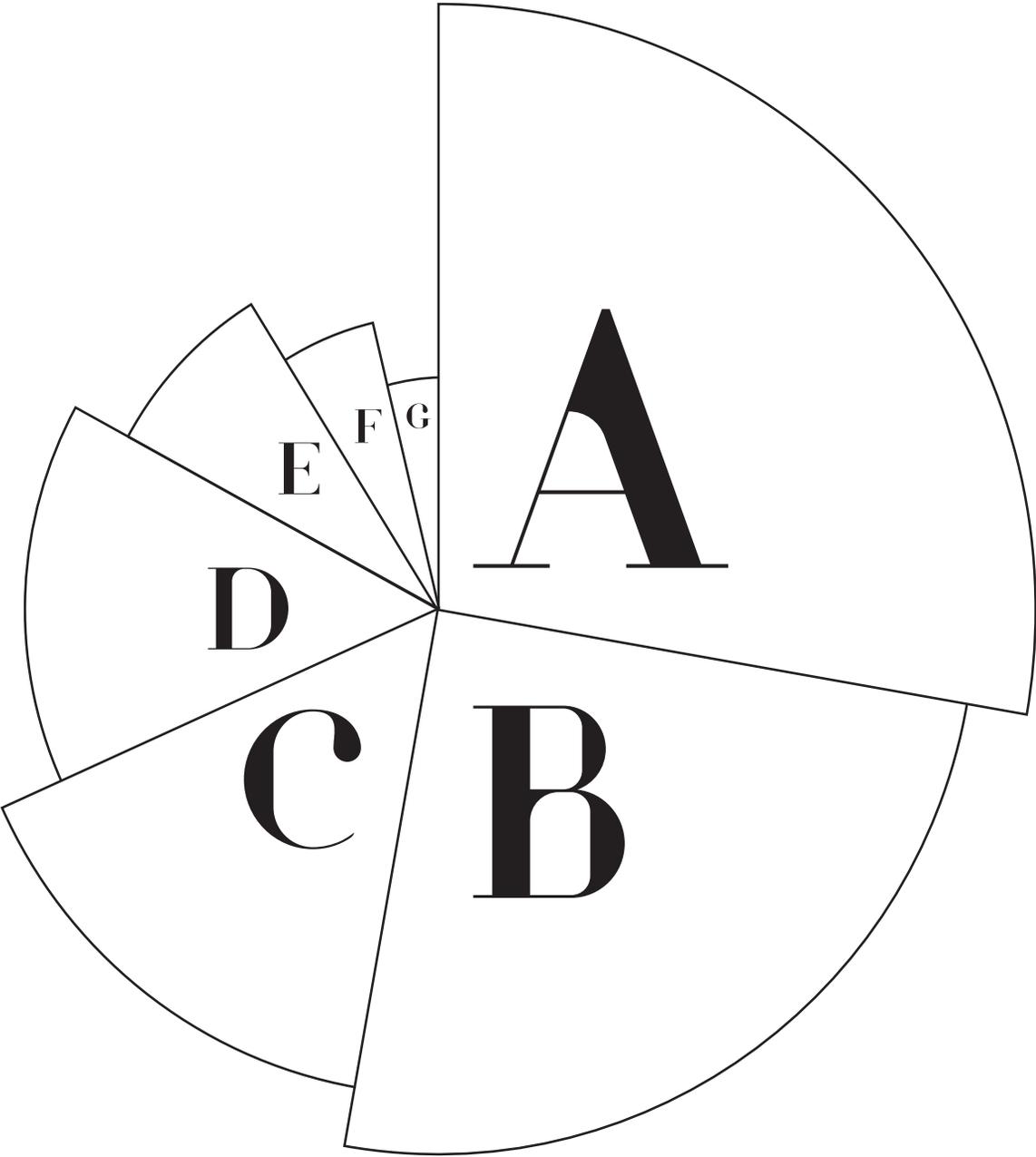
## We have:

<b>Appointed</b>	ten 2013 mentors—offering \$350,000 over eighteen months to ten highly accomplished Canadians from diverse backgrounds who have been paired with 2011 Trudeau scholars to help them connect with policy networks. Twenty mentors are currently enrolled in the mentorship program.
<b>Selected</b>	fourteen new 2013 Trudeau scholars—a \$2.5 million commitment over up to four years to support a group of outstanding Canadian and foreign PhD students actively engaged in their fields and expected to become leading national and international figures. This year, the Foundation funded 60 scholars.
<b>Named</b>	four 2013 Trudeau fellows—an investment of \$900,000 over three years in four outstanding Canadian intellectuals who have set themselves apart through their research achievements, their creativity, and their public commitment. The Foundation supported 12 fellows this year.
<b>Held</b>	twelve major public interaction events, in addition to ten other events organized by Trudeau community members or by other external partners and sponsored by the Foundation.
<b>Commissioned</b>	a new periodic review of the Foundation's four programs.
<b>Sustained</b>	our knowledge dissemination efforts, notably by editing and publishing two issues of the fourth volume of <i>The Trudeau Foundation Papers</i> .
<b>Completed</b>	a review process of the Fellowship Program with a view to leveraging the engagement of Trudeau fellows and their intellectual leadership of the Foundation.
<b>Engaged</b>	a new public relations firm to improve the public profile and visibility of the Foundation and the important work of its awardees.
<b>Worked</b>	with the Trudeau Foundation Society to sustain and nurture a network of former mentors, scholars, and fellows.
<b>Initiated</b>	the implementation of the recommendations made in a feasibility study of our fundraising initiatives.
<b>Identified</b>	Canadian universities to pilot-test co-sponsored doctoral scholarships.
<b>Planned</b>	the relocation of the Foundation's offices.
<b>Developed</b>	a bridging plan to support the Foundation's operations in the long term.

## Achievements in 2012-2013

### 2012-2013 expenses

A	Scholarship Program	\$1,471,188
B	Public Interaction Program	\$1,433,227
C	Program planning and delivery	\$1,064,794
D	Fellowship Program	\$880,785
E	Administration	\$532,736
F	Investment counsel fees	\$346,208
G	Mentorship Program	\$197,666



MESSAGE  
FROM THE CHAIR



## A year of transition

The year 2012-2013 has been a year of transition and continuing growth for the Foundation. After Roy Heenan stepped down as chair of the Board in 2012, the position of president of the Foundation passed from Pierre-Gerlier Forest to Tim Brodhead, who is serving as interim president. The Board is currently seeking a new full-time president, in hopes of making an announcement in the first half of 2014. The Board of Directors also welcomed a new member, David Emerson, from Vancouver.

First, I would like to take a moment to sincerely thank PG for all the great work he did for the Foundation. Over the last seven years, PG led the foundation to new heights. The total finances of the Foundation are substantially higher than in the beginning. All programs are working successfully and PG's magic touch for the conferences has been passed on successfully with the Tenth Annual Trudeau Foundation Conference, "Democracy in the 20th Century," held in November 2013. Thank you, PG, and best wishes in your new endeavours.

Second, as they leave their directorship positions, I would like to thank the Honourable William G. Davis and the Honourable Marc Lalonde for their dedicated service as directors for the past years. We hope to welcome several new directors to the Board to fully reflect our aspirations for the decade ahead.

Third, even though the Foundation's base is strong, Tim and I, along with the Board and management team, have several items on our agenda. We want to begin to fundraise from outside sources to further solidify the Foundation's financial base in this low-interest-rate environment. Furthermore, we want to continue to offer quality selections and programs to our scholars and fellows, assisted by our mentors, and we want to maintain a dynamic set of public interaction conferences and publications to further our role of bringing new public policy ideas to the fore.

In summary, I look forward to working with the Board, the members and management, as well as the greater Trudeau community, to continue to hone the image of this great dream.

JOHN H. MCCALL  
MACBAIN  
◦  
Chair of the Board  
of Directors



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**MESSAGE  
FROM  
THE PRESIDENT**

## Renewal

No organization dedicated to supporting the discovery and dissemination of knowledge can allow itself to become comfortable in either its thinking or its practice. We all like our own opinions and no doubt would prefer not to subject them to intense scrutiny, but as Mark Twain observed “loyalty to petrified opinion never broke a chain or freed a human soul.”

The Foundation is fortunate that each year a new cohort of scholars joins the Trudeau community, bringing with it the skepticism, impatience, and deep learning required to battle conventional wisdom. Our mentors help the scholars channel that energy into practical strategies for change, while the Trudeau fellows serve as models of what deep scholarship can achieve when applied to meeting our society's challenges.

This year has launched a period of renewal at the Foundation: a new chair and the appointment of an emeritus chair, the search for a new chief executive, and growing diversity in Board membership. These are being added to a solid foundation of core programs and the impressive achievements of the expanding community of Trudeau scholars. This was reaffirmed this year by the conclusions of the independent review of the Foundation conducted at the Board's direction and in accordance with our funding agreement with the Government of Canada. That review examined the components of the Foundation's action and concluded “*it is [the] community-building feature of the four programs that is correctly seen as one of the most unique and beneficial aspects of the whole Trudeau enterprise...*”.

Reassured as we are by the findings of the independent review, there is no room for complacency. Canada and Canadians face many challenges, ranging from shifts in the global economy to the impact of demographic changes and the harnessing of science and technology to meet human needs. At bottom, many of these challenges are social – how we manage and adapt to change, how we use our assets for the greater good of society, how we find meaning and fulfilment. These are quintessentially the issues addressed by the humanities and social sciences; they are the issues being addressed in all their variety and complexity by the members of the Trudeau Foundation community.

TIM BRODHEAD  
◦  
Interim President  
and CEO



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# TRUDEAU DOCTORAL SCHOLARSHIPS

«

The Trudeau community fosters a generosity of spirit that is truly remarkable. In my short time so far as a Trudeau scholar, it has already imprinted on me deeply. Conversations with scholars, mentors, fellows, invited guests, and Foundation staff have encouraged, uplifted, and inspired me.

»

**ANNA-LOUISE CRAGO**  
2013 Trudeau scholar  
at the University of Toronto

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# Trudeau doctoral scholarships

## To make a difference, at home and elsewhere

**THE BEST OF THE BRIGHTEST:** A number of Trudeau scholars distinguished themselves this year. Among the awardees were Tamil Kendall and Libe Garcia Zarranz, both of whom received the Governor General's Academic Medal; Nathan Andrews, who was listed among the Top 30 under 30; and Magaly Brodeur, who was named a Star Researcher. Alex Aylett and Prateep Nayak were each granted a Banting postdoctoral award.

**TAKING POSITION:** In addition to publishing articles based on their research work, Trudeau scholars are taking position in the media on issues in the headlines. For instance, Lisa Kerr has expressed her opinion on how law and order agendas are affecting Aboriginals in Canada, Taylor Owen drew attention to growing psychological trauma among city dwellers under the watch of surveillance devices such as US drones, Michael Pal wrote about voter equality, Jeremy Schmidt explained how proposed changes to Canadian water protection laws are cutting social and ecological relationships supported by water, and Bob Huish discussed the ethics of protest.

Trudeau scholarships are often said to be different from other scholarships. For one thing, they are the most prestigious humanities and social sciences scholarships in the country. But they are more than that. In addition to providing financial support for the very best university students, the Trudeau scholarship includes a travel allowance that puts fieldwork within scholars' reach and allows the scholars to pursue their research in greater depth. The scholars are also surrounded and supported by a diverse community of experts and engaged professionals, from whose contact networks and intelligent advice they can benefit.

Studying law at the doctoral level at University College London, 2013 Trudeau Scholar Jean Frédéric Ménard is striving to develop a framework to resolve legal and ethical questions related to the medical treatment of seriously ill newborns. To that end, he is conducting a critical comparison of three jurisdictions in three countries. Fieldwork is crucial to his research. "I am examining law and ethics as applied in three neonatal intensive care units in England, France, and Quebec. My travel allowance has given me the freedom to add a major empirical dimension to my project, including interviews and discussion groups with healthcare professionals in these three jurisdictions. This allows me to draw a nuanced, in-depth portrait of the legal and ethical standards applied in these places and to develop and test an original research methodology. In short, the Foundation is giving me the means to pursue my ambitions."

For Anna-Louise Crago, a doctoral student in anthropology at the University of Toronto, the Trudeau community has been truly inspiring. She enjoys her meetings with the other scholars, mentors, and fellows at events held by the Foundation, because they have helped and encouraged her in her current research. Since her dissertation deals with sex workers' experience with armed conflict in the Democratic Republic of Congo, the travel allowance included in the Trudeau scholarship has been instrumental in the advancement of her studies. "The Foundation's support, along with precious advice and tips from other scholars and Foundation staff, made it possible for me to do pilot research this summer in Central Africa and to meet with over 100 sex workers to discuss and design my research project, and I will be able to return next year to begin the research and start to document the rich and varied perspectives, experiences, and knowledge that marginalized individuals and communities living in a context of armed conflict have to share."

## Poised to become leaders

**FROM THEORY TO PRACTICE: 2004**  
Trudeau Scholar Colleen Davison, now adjunct assistant professor of community health and epidemiology at Queen's University, has proposed to support population health in Mongolia by developing a community-based surveillance system using text messaging and a mobile application ([www.opendatakit.org](http://www.opendatakit.org)) to collect direct, real-time data about the health impacts of mining.

**IN THE EXPERTS' WORDS:**  
"An overwhelming majority of scholars stated that the experience had a considerable positive impact on their research, scholarly work, and career path. Many scholars commented on the particular value of the connections made through the Trudeau community and through their contact with mentors in broadening their perspective and acquiring a sense of the role of researchers in informing public debate."

—Sussex Circle, *A Review of the Pierre Elliott Trudeau Foundation*, pp. 6-7

The Foundation awards up to fifteen scholarships each year to support doctoral candidates pursuing research of compelling present-day concern that touches on one or more of the Foundation's four themes. Trudeau scholars are highly gifted individuals who are actively engaged in their fields and who are poised to become national and international figures. They are encouraged to work with Trudeau mentors and fellows. Interaction with the Trudeau community, non-academic spheres, and the general public is an essential aspect of the Scholarship Program. Learn more at [trudeaufoundation.ca/scholars](http://trudeaufoundation.ca/scholars).

- 220 nominations were examined in the 2013 selection process
- The 2013 call for nominations opened in October 2012 and closed in December 2012
- Canadian and foreign students applied through their universities
- Universities can nominate up to 8 of their best students for the competition
- Pre-selection and interviews were conducted by external review panels
- The Board of Directors awarded 14 Trudeau scholarships in 2013
- Trudeau scholars were announced by press release on 14 May 2013
- The 2013 Trudeau scholarships started on 15 August 2013
- The annual value of a scholarship is up to \$60,000 per scholar (including an annual travel allowance of \$20,000) for up to three years
- Conditional fourth-year funding is available for thesis writing or dissemination projects
- To date, the Foundation has supported 157 Trudeau scholars

# Trudeau doctoral scholarships

## 2013 Trudeau scholars

GERALD  
BAREEBE

Political science,  
University of Toronto

Can democratic institutions survive the personalization of power? Gerald Bareebe's research is based on case studies of recent developments in Rwanda and Uganda.



SYLVIE  
BODINEAU

Anthropology,  
Université Laval

Drawing on field research in Congo, Sylvie Bodineau is looking at how the international consensus on children's rights relates to the experience of child soldiers.



CHIARA  
CAMPONESCHI

Geography,  
University of Guelph

Chiara Camponeschi is exploring how new approaches to citizen engagement might inform planning and environmental issues in Canadian cities.



ANNA-LOUISE  
CRAGO

Anthropology,  
University of Toronto

Among vulnerable groups victimized by armed conflict, sex workers are the most easily overlooked. Anna-Louise Crago asks whether they could be better protected.



KYLE  
KIRKUP

Law,  
University of Toronto  
◦

The human rights and dignity of LGBT individuals cannot be addressed by family law alone. Kyle Kirkup wonders whether it is possible to achieve equality for LGBT community members in the domain of criminal law.



RYAN  
LISS

International law,  
Yale University  
◦

Ryan Liss seeks to determine whether a common set of fundamental justice principles can rally the nations of the world, as was done in the case of international criminal justice.



LOGAN  
MARDHANI-BAYNE

History,  
Yale University  
◦

Logan Mardhani-Bayne inquires as to the extent to which the urban experience of Aboriginal communities has shaped local and national governments' political recognition of these communities' rights.



JEAN FRÉDÉRIC  
MÉNARD

Law,  
University College London  
◦

Legal and ethical dilemmas proliferate in the context of neonatal intensive care. Jean Frédéric Ménard is researching whether it is possible to reconcile ethics and the law in the best interests of the child.



## Trudeau doctoral scholarships

DAVID  
MORGAN

Political science,  
Dalhousie University

David Morgan seeks to learn how the experience of survivors of armed violence can inform and improve civilian protection in conflict zones.



SOPHIA  
MURPHY

Resource management  
and environmental science,  
University of British  
Columbia

How do nations achieve food sovereignty? Sophia Murphy is exploring international and local mechanisms to improve food security.



SARA  
PAVAN

Political studies,  
Queen's University

Sara Pavan is investigating whether the participation of ethnic and social minorities in public institutions is essential to social cohesion and trust in our political system.



ROBYN  
SNEATH

Education,  
University of Oxford

Drawing on over a century of history of Mennonite communities in Canada, Robyn Sneath is learning about how government education policies may have conflicted with Mennonites' vision of citizenship.



LEAH  
TRUEBLOOD

Law,  
University of Oxford  
◦

Leah Trueblood is seeking to determine whether we can provide for a more just society by clarifying and improving the legal obligations we face in our daily lives.



EMILY  
WHITE

Legal theory  
and human rights,  
New York University  
◦

Traditionally, courts have hesitated to give emotions a place in judicial decisions. Emily White is looking into a way to use emotions in the service of human rights and dignity.



# Trudeau doctoral scholarships

## Trudeau scholars

2012

**Nathan Andrews**, University of Alberta  
**Sara Angel**, University of Toronto  
**Gabrielle Bardall**, Université de Montréal  
**Megan Daniels**, Stanford University  
**Kerri Froc**, Queen's University  
**Matthew Gordner**, University of Toronto  
**Steven Hoffman**, Harvard University  
**Lisa Kerr**, New York University  
**Florence Larocque**, Columbia University  
**Nehraz Mahmud**, Memorial University of Newfoundland  
**Michael Pal**, University of Toronto  
**Carla Suarez**, Dalhousie University  
**Kerrie Thornhill**, University of Oxford  
**Daniel Werb**, University of British Columbia  
**Katrin Wittig**, Université de Montréal

2011

**Hassan El Menyawi**, New York University  
**Alana Gerecke**, Simon Fraser University  
**Claris Harbon**, McGill University  
**Sébastien Jodoin**, Yale University  
**Brent Loken**, Simon Fraser University  
**Alexandra Lysova**, University of Toronto  
**Johnny Mack**, University of Victoria  
**Mélanie Millette**, Université du Québec à Montréal  
**Danielle Peers**, University of Alberta  
**Graham Reynolds**, University of Oxford  
**Lara Rosenoff-Gauvin**, University of British Columbia  
**Marina Sharpe**, University of Oxford  
**Zoe Todd**, University of Aberdeen  
**Laure Waridel**, UQAM and Graduate Institute of International Studies

2010

**Adolfo Agundez Rodriguez**, Université de Sherbrooke  
**Karina Benessaiah**, Arizona State University  
**Nathan Bennett**, University of Victoria  
**François Bourque**, King's College London  
**Amanda Clarke**, University of Oxford  
**Libe Garcia Zarranz**, University of Alberta  
**Lisa Kelly**, Harvard University  
**Michelle Lawrence**, Simon Fraser University  
**Scott Naysmith**, London School of Economics and Political Science  
**Leila Qashu**, Memorial University of Newfoundland  
**Rosalind Raddatz**, University of Ottawa  
**Émilie Raymond**, McGill University  
**Simon Thibault**, Université Laval and Sorbonne Nouvelle  
**Joël Thibert**, Princeton University  
**Erin Tolley**, Queen's University

2009

**Martine August**, University of Toronto  
**Jonas-Sébastien Beaudry**, University of Oxford  
**Magaly Brodeur**, Université de Montréal  
**Kathryn Chan**, University of Oxford  
**Isabelle Chouinard**, Université de Montréal  
**Simon Collard-Wexler**, Columbia University  
**Christopher Cox**, University of Alberta  
**Tamil Kendall**, University of British Columbia, Campus Okanagan  
**Jean-Michel Landry**, University of California, Berkeley  
**Laura Madokoro**, University of British Columbia  
**Lindsey Richardson**, University of Oxford  
**Mark Lawrence Santiago**, University of British Columbia  
**Jeremy Schmidt**, Western University  
**Lisa Szabo-Jones**, University of Alberta  
**David Theodore**, Harvard University

2008

**Maria Banda**, University of Oxford and Harvard University  
**Jonathan Beauchamp**, Harvard University  
**Andrée Boisselle**, University of Victoria  
**Julia Christensen**, McGill University  
**Lisa Freeman**, University of Toronto  
**Xavier Gravend-Tirole**, Université de Montréal and Université de Lausanne  
**Shauna Labman**, University of British Columbia  
**Mark Mattner**, McGill University  
**Daina Mazutis**, Western University  
**Nicholas Rivers**, Simon Fraser University  
**Irvin Studin**, York University  
**William Tayeebwa**, Concordia University  
**Christopher Tenove**, University of British Columbia  
**Alberto Vergara Paniagua**, Université de Montréal  
**Lilia Yumagulova**, University of British Columbia

2007

**Alexander Aylett**, University of British Columbia  
**Sherri Brown**, Simon Fraser University  
**Elaine Craig**, Dalhousie University  
**Lucas Crawford**, University of Alberta  
**Jessica Dempsey**, University of British Columbia  
**Sarah Kamal**, London School of Economics and Political Science  
**Kristi Kenyon**, University of British Columbia  
**Leah Levac**, University of New Brunswick  
**Jason Morris-Jung**, University of California, Berkeley  
**Geneviève Pagé**, Université de Montréal  
**Kate Parizeau**, University of Toronto  
**Joshua Lambier**, Western University  
**Jennifer Langlais**, Harvard University  
**Myles Leslie**, University of Toronto  
**Emily Paddon**, University of Oxford

#### 2006

**Michael Ananny**, Stanford University  
**Catherine Béclair**, Université Laval  
**Christine Brabant**, Université de Sherbrooke  
**May Chazan**, Carleton University  
**Rajdeep Singh Gill**, University of British Columbia  
**Lisa Helps**, University of Toronto  
**Kate Hennessy**, University of British Columbia  
**Dawnis Kennedy**, University of Toronto  
**Alexis Lapointe**, Université de Montréal and Paris X Nanterre  
**Jason Luckerhoff**, Université Laval  
**Prateep Nayak**, University of Manitoba  
**Taylor Owen**, University of Oxford  
**Meredith Schwartz**, Dalhousie University  
**Samuel Spiegel**, University of Cambridge  
**Pierre-Hugues Verdier**, Harvard University

#### 2005

**David R. Boyd**, University of British Columbia  
**Marie-Joie Brady**, University of Ottawa  
**Caroline Caron**, Concordia University  
**Kevin Chan**, Harvard University  
**Astrid Christoffersen-Deb**, University of Oxford  
**Chava Finkler**, Dalhousie University  
**Aliette Frank**, University of British Columbia  
**Christian Girard**, Université de Montréal  
**Fiona Kelly**, University of British Columbia  
**Amy Z. Mundorff**, Simon Fraser University  
**Vincent Pouliot**, University of Toronto  
**Emma J. Stewart**, University of Calgary  
**Sonali Thakkar**, Columbia University

#### 2004

**Jillian Boyd**, University of Toronto  
**Ken Caine**, University of Alberta  
**Colleen M. Davison**, University of Calgary  
**Nora Doerr-MacEwen**, University of Waterloo  
**Margarida Garcia**, Université du Québec à Montréal  
**Robert Huish**, Simon Fraser University  
**Alenia Kysela**, University of Toronto  
**Patti-Ann LaBoucane-Benson**, University of Alberta  
**David Mendelsohn**, McGill University  
**Alain-Désiré Nimubona**, HEC Montréal  
**Rebecca Pollock**, Trent University  
**Karen Rideout**, University of British Columbia  
**Louis-Joseph Saucier**, Université du Québec à Montréal  
and Paris I Panthéon-Sorbonne  
**Grégoire Webber**, University of Oxford

#### 2003

**Caroline Allard**, Université de Montréal  
**Anna-Liisa Aunio**, McGill University  
**Jay Batongbacal**, Dalhousie University  
**Pascale Fournier**, Harvard University  
**Julie Gagné**, Université Laval and  
École des hautes études en sciences sociales  
**Ginger Gibson**, University of British Columbia  
**D. Memee Lavell-Harvard**, Western University  
**Robert Leckey**, University of Toronto  
**James Milner**, University of Oxford  
**Robert Nichols**, University of Toronto  
**Anna Stanley**, University of Guelph  
**Sophie Thériault**, Université Laval

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## TRUDEAU MENTORSHIPS

«

In his role as mentor, Mr. Fortier has set up a variety of meetings for me with individuals whose work or business intersects with my research. For instance, my doctoral project focuses on the intersection of freedom of expression and copyright. I am also interested in copyright law and policy more broadly. Knowing my research interests, Mr. Fortier set up informational meetings for me with the CBC, Cirque du Soleil, and Analekta, among other groups. These meetings have had a significant impact on my doctoral research.

»

**GRAHAM REYNOLDS**  
doctoral student in Law  
at the University of Oxford

—

# Trudeau mentorships

## Opening doors to a wealth of experience

**FRUITFUL RELATIONSHIPS:** Are you wondering about the root of the Trudeau Mentorship Program's success? We have posted two short videos on the Foundation's YouTube channel that reveal the bonds created between Mentor Guy Berthiaume and Scholar Xavier Gravend-Tirole and between Mentor Rita Deverell and Scholars Lisa Szabo-Jones and Christopher Cox.

**INFLUENT INDIVIDUALS:** A number of Trudeau mentors were honoured this year. Michael Harcourt was made an officer of the Order of Canada, and Frances Lankin and Janice Mackinnon became members. Misel Joe and Bernard Richard both received the Queen Elizabeth II Diamond Jubilee Medal, and Margaret Bloodworth was named chair of the Board of Governors of the Council of Canadian Academies.

By offering advice and a listening ear, and by opening up their network of contacts, Trudeau mentors support Trudeau scholars in the transition from academia to the outside world. Trudeau mentors are renowned Canadian public figures from a variety of backgrounds.

Rosemary Thompson has had a prolific career in journalism and is now in charge of communications at the National Centre for the Arts. She is also a mentor to Trudeau scholars Hassan El Menyawi (Sociology, New York University) and Mélanie Millette (Communications, UQAM). She says that "being a Trudeau mentor means returning to the idealism of our younger lives, to look at society, the challenges we face collectively, and to examine how to make Canada a better country." She readily admits that the Trudeau scholars inspire her and help her in her professional and personal life. In return, she guides them along their doctoral journey. "Our role as mentors is to listen, to understand what the scholars are trying to achieve in their academic work, and to point them in some interesting directions. Perhaps it is writing their first opinion piece for a major Canadian newspaper, or meeting a writer who is making a difference, or talking to someone in government or from the private sector who is grappling with a similar challenge." Her scholars deeply appreciate her investment in them. "I remember sending her a piece I wrote on same-sex marriage in Islam that went on for 250 pages, and she read it. Not only that, she returned to me with questions, thoughts, and encouragement to connect to a broader audience of people. I was astounded by her passion in my work regardless of how technical it was, and the incisive advice she provided to enable the dissemination of my research," explains Hassan El Menyawi.

The mentor of Trudeau Scholars Sébastien Jodoin (Environmental Studies, Yale) and Graham Reynolds (Law, University of Oxford) is former federal minister and senator Michael Fortier, now vice chair of RBC Capital Markets. He has opened many doors for Sébastien and Graham by introducing them to his contacts, which has been invaluable for their research. "One of the most important ways Mr. Fortier has been helpful to me has been through a series of meetings that he organized with important figures in Quebec business and politics, which contributed to my thinking about the opportunities and challenges associated with reconciling environmental, social, and economic objectives and priorities in the public and private sectors," declares Jodoin. For his part, Michael Fortier says he learns a lot from his scholars: "Our discussions take me on intellectual pathways that are unusual for me. I live in a rather methodical, rational world that these two scholars take me out of during our conversations. I am really grateful to them for that, and I hope that our relationship will continue to be just as stimulating."

## An original experiment

**FOCUS ON FIRST NATIONS:** Three documentaries by Trudeau Mentor Alanis Obomsawin are accessible on the NFB's Aboriginal Peoples Channel. Aside from *Kanehsatake: 270 Years of Resistance* and *No Address*, her most recent film, *The People of the Kattawapiskak River*, exposes the housing crisis faced by 1,700 Cree in Northern Ontario, a situation that led Attawapiskat's band chief, Theresa Spence, to ask the Canadian Red Cross for help.

**IN THE EXPERTS' WORDS:** "A mentor is not an additional graduate supervisor but rather a senior person whose experience and knowledge will expand the horizons of the mentee and enable the latter to contribute more broadly to Canada in the future."

—Sussex Circle, *A Review of the Pierre Elliott Trudeau Foundation*, p. 5

The Foundation appoints up to twelve mentors each year. The Mentorship Program is an innovative experiment that seeks to forge intellectual and personal bonds between renowned Canadians with extensive experience in public life and talented doctoral students. The mentors are drawn from an array of professional backgrounds, including business, public service, law, arts, journalism, and advocacy. They enjoy a nationwide and international reputation based on achievements in their own particular field and, most importantly, are able to introduce scholars to their networks. Learn more at [trudeaufoundation.ca/mentors](http://trudeaufoundation.ca/mentors).

- The 2013 call for nominations opened in July and closed in September 2012
- Nominations were requested from over 275 eminent nominators
- 144 nominations were examined in the 2013 selection process
- The mentors are selected by an external committee of peers
- 10 mentors were appointed in 2013
- The mentors were announced in a press release on 12 February 2013
- Their mandate began in January 2013 and will end in June 2014
- Each mentor receives a \$20,000 honorarium and a \$15,000 travel allowance
- To date, the Foundation has enrolled 88 mentors

# Trudeau mentorships

## 2013 Trudeau mentors

FRANÇOISE  
BERTRAND

Quebec  
◦

Current head of the Quebec Federation of Boards of Trade, Ms. Bertrand provides Trudeau scholars with privileged access to a broad network of businesses and business people across all economic sectors.



SUSAN  
M.V. CARTWRIGHT

Ontario  
◦

Through her stellar career of three decades in the federal public service, Ms. Cartwright has gained a wide range of management, policy, and program experience to share with the Trudeau community.



LEONARD  
J. EDWARDS

Ontario  
◦

Retired after 41 years in Canada's public service, Mr. Edwards brings extensive experience in foreign affairs and international trade and an acute knowledge of Canada-Asia relations.



MICHAEL  
M. FORTIER

Quebec  
◦

A former senator and minister of international trade, Mr. Fortier is now vice chairman of RBC Capital Markets and has in-depth knowledge of North America's financial and business worlds.



**EVALEEN  
JAAGER ROY**

British Columbia

◦

A consultant in business strategy and human resources, Ms. Jaager Roy is an influential figure on Canada's west coast. Her connections span the business, arts and culture, and non-profit sectors.



**H. WADE  
MACLAUHLAN**

Prince Edward Island

◦

President emeritus of the University of Prince Edward Island, expert in administrative law, constitutional law, public administration, and public policy, Mr. MacLauchlan has deep roots in Atlantic Canada.



**SANDY  
MARTIN**

Newfoundland  
and Labrador

◦

Currently vice president (East Coast) for Suncor Energy, Mr. Martin helps bridge the gap between the Trudeau community and the resource extraction industry.



**JESSICA  
L. MCDONALD**

British Columbia

◦

As a leader in fostering relationships and resolving disputes among governments, the private sector, and Aboriginal communities, Ms. McDonald is well-positioned to guide Trudeau scholars in their work.



## Trudeau mentorships

MADELEINE  
REDFERN

Nunavut

o

A former mayor of Iqaluit trained in law, Ms. Redfern is a strong social advocate for Aboriginal, Inuit, and Northerners' values and rights.



ROSEMARY  
THOMPSON

Ontario

o

An exceptional communicator, as exemplified by a stellar career in journalism both in Canada and as a foreign correspondent, Ms. Thompson helps the scholars hone their ability to disseminate their research findings.



## Trudeau mentors

### 2012

Elizabeth Beale  
Cindy Blackstock  
Philippe Couillard  
Len Crispino  
Paul Kariya  
Frances Lankin  
Daniel Lessard  
Bernard Richard  
John Sims  
Chuck Strahl

### 2011

George R.M. Anderson  
Margaret Bloodworth  
Jacques Bougie  
Joseph Caron  
Rita Deverell  
Chantal Hébert  
Maureen McTeer  
Samantha Nutt  
Mary Ellen Turpel-Lafond  
Robert Wright

### 2010

Guy Berthiaume  
Edward Broadbent  
Donald W. Campbell  
Maria Campbell  
Roberta Jamieson  
Jim Judd  
Pierre Pettigrew  
Edward Roberts  
Guy Saint-Pierre  
Jodi White

### 2009

James Bartleman  
Chuck Blyth  
Renée Dupuis  
Ivan Fellegi  
Peter Harder  
Misel Joe  
Carolyn McAskie  
Anne McLellan  
Alanis Obomsawin  
Nola-Kate Seymoar

### 2008

Dyane Adam  
Robert Fowler  
Sylvia D. Hamilton  
Janice MacKinnon  
Louise Mailhot  
Larry Murray  
Alex Neve  
Monica Patten  
Raymond A. Speaker

### 2007

Lloyd Axworthy  
Ken Battle  
Monique Bégin  
Elizabeth Davis  
Ursula Franklin  
Huguette Labelle  
Gordon Smith

### 2006

Margaret Catley-Carlson  
Raymond Chrétien  
Arthur Hanson  
Frank Iacobucci  
Donald Johnston  
Gregory P. Marchildon  
David Morley  
Stephanie Nolen  
Sheila Watt-Cloutier

### 2005

Paul Heinbecker  
Irshad Manji  
Elizabeth May  
Morris Rosenberg  
Roméo Saganash  
Jeffrey Simpson

### 2004

Louise Arbour  
Allan Blakeney†  
Elizabeth Dowdeswell  
Yves Fortier  
Michael Harcourt  
Judith Maxwell  
Ken Wiwa

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## TRUDEAU FELLOWSHIPS

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I plan to host several workshops to bring together academics and practitioners in order to foster research synergies that will help advance knowledge and raise public awareness about global environmental and food security issues. Access to the wider Trudeau Foundation community will also enrich my work in important ways through the exchange of ideas and insights with Trudeau scholars and mentors working on related issues.

»

**JENNIFER CLAPP**  
2013 Trudeau fellow  
at the University of Waterloo

—

# Trudeau fellowships

## Spreading innovative ideas

**THE SUBURB AS A BACKDROP: 2012**  
Trudeau fellow and professor in cinema and media at York University Janine Marchessault curated *Land/Slide*, a groundbreaking large-scale public art exhibition on a 25-acre property in Markham in the fall of 2013. Markham is Canada's fastest growing and most culturally diverse city in one of the most agriculturally rich regions in North America. The exhibit attracted 30 national and international artists who explored some of the most pressing issues facing Canadians today: how to balance ecology and economy, farming and development, history and diversity.

**REMEMBERING THE LOST LANDS: 2011**  
Trudeau Fellow Ronald Rudin has developed a website in collaboration with multimedia producer Philip Lichti. *Returning the Voices to Kouchibouguac National Park* tells a wide range of stories inspired by the experiences of residents whose properties were expropriated for the creation of the national park in New Brunswick in 1969.

Whether they are researchers or engaged artists, Trudeau fellows excel in their ability to communicate and analyze principal issues, nurture public reflection, and take leadership. They hail from a variety of disciplines in the realm of the humanities and social sciences and, through the broad freedom offered by the Trudeau fellowship to disseminate their ideas and work, and at Foundation events, they share their research and knowledge with an extensive network of intellectuals and decision-makers.

For Jennifer Clapp, political economist, and Canada Research Chair in Global Food Security and Sustainability in the Environment and Resource Studies Department in the Faculty of Environment at the University of Waterloo, the 2013 Trudeau fellowship opens up several opportunities. "I am currently focused on two primary research projects on the politics of global environmental and food security issues. The first analyzes the political challenges of bringing environmental norms more centrally into global food security governance arrangements. The second seeks to explain the forces behind the growing role of financial markets in the global food system and to deepen our understanding of the implications of this development for the politics of hunger and the environment in the world's poorest countries. The financial support from the fellowship will enable me to devote more of my energies to research, writing, and engagement with the broader public on these important topics."

Timothy Caulfield, Canada Research Chair in Health Law and Policy and professor in the Faculty of Law and the School of Public Health at the University of Alberta, sees his Trudeau fellowship as an unrivalled occasion to bring together policymakers and internationally renowned researchers to discuss important health and science policy issues. Professor Caulfield wants to deconstruct myths and misconceptions related to innovations in the health sector. "The Trudeau fellowship provides a truly unique opportunity to tackle how health information is produced, disseminated and used. It will allow me to draw on the pool of extraordinary Trudeau scholars and fellows to explore health myths in an interdisciplinary and comprehensive manner. Specifically, I hope to enumerate several of the health myths or misunderstandings that are having the most impact on the health and wellbeing of Canadians. Moreover, the resources provided by the Foundation will allow unique public engagement activities, including collaboration with the visual arts community in the hope of producing distinctive works of art that will facilitate a public dialogue on a range of public health issues, and grasp how and why health myths emerge and endure."

## Leading-edge research and creative work

**HONOUR ROLL:** The excellence of our Trudeau fellows was recognized again this year. Among the awardees were François Crépeau (Royal Society of Canada), John McGarry (Killam Prize), Ann Dale (Canada Council for the Arts Molson Prize), Joseph Yvon Thériault (2013 award from the Centre de recherche en civilisation canadienne-française), and George Elliott Clarke (4th Poet Laureate of Toronto). Jennifer Welsh was appointed special advisor on the responsibility to protect at the United Nations. Janine Brodie and John McGarry both received the Queen Elizabeth II Diamond Jubilee Medal, Roderick A. MacDonald and Rosemary Sullivan were made officers of the Order of Canada, and Beverley Diamond became a member.

**WHAT THE EXPERTS SAY:**  
“Fellows were positive about the use to which they had put their funds and about the benefits of being a Trudeau fellow. A Trudeau fellowship is welcome recognition, but not in all cases something that would dramatically change what they are doing or what they are able to do).”  
—Sussex Circle, *A Review of the Pierre Elliott Trudeau Foundation*, p. 7

The Foundation selects up to five fellows each year in recognition of outstanding achievement, innovative approaches to issues of public policy, and commitment to public engagement. The Foundation provides support for the fellows to make extraordinary contributions in their field through research and creative work. As the Fellowship Program grows, the fellows build a network of imaginative people working together from a variety of perspectives to address fundamental social and policy issues. Learn more at [trudeaufoundation.ca/fellows](http://trudeaufoundation.ca/fellows).

- The 2013 call for nominations for the regular Trudeau fellowships opened in September and closed in November 2012
- Nominations were submitted by a list of 250 eminent nominators
- Nominations for 65 candidates were examined in the fellowship selection process
- Fellows were selected by an external committee of peers
- 4 fellows were appointed in 2013
- The 2013 Trudeau fellows were announced at a formal reception in Montreal on 16 October 2013 and through a press release
- Their mandate began in June 2013 and will end in May 2016
- Total value of each fellowship: \$225,000 over three years
- To date, the Foundation has awarded 50 fellowships, including 4 visiting fellowships

# Trudeau fellowships

## 2013 Trudeau fellows

TIMOTHY  
CAULFIELD

Faculty of Law,  
University of Alberta

This unrivalled communicator is debunking myths and assumptions about innovation in the health sector – from research on stem cells to diets to alternative medicine – for the benefit of the public and decision-makers.



JENNIFER  
CLAPP

Faculty of Environment,  
University of Waterloo

Professor Clapp is a political economist wary of the effect of global trade and the influence of transnational corporations on food security and the environment in the world's poorest countries.



JEAN  
LECLAIR

Faculty of Law,  
Université de Montréal

Recognized as the foremost expert on federalism in Canada, Professor Leclair turns a critical eye on the political relationships between peoples and governments and is developing a theory of federalism that takes into account the desire for autonomy of the Quebec and Aboriginal nations.



KENT  
ROACH

Faculty of Law,  
University of Toronto

A specialist in constitutional law and human rights advocate, Professor Roach has made his mark through work on security certificates in the wake of the war on terrorism and redress for the abuses of the residential schooling system.



## Trudeau fellows

2012

**Maria Campbell**, visiting University of Ottawa  
**Catherine Dauvergne**, University of British Columbia  
**Joseph Heath**, University of Toronto  
**Janine Marchessault**, York University

2011

**Macartan Humphreys** (Columbia University),  
visiting the University of British Columbia  
**John McGarry**, Queen's University  
**Haideh Moghissi**, York University  
**Ronald Rudin**, Concordia University

2010

**Janine Brodie**, University of Alberta  
**Sujit Choudhry**, New York University  
**Alain-G. Gagnon**, Université du Québec à Montréal  
**Steven Loft**, visiting Ryerson University

2009

**Isabella C. Bakker**, York University  
**Clare Bradford** (Deakin University, Australia),  
visiting the University of Winnipeg  
**Beverley Diamond**, Memorial University of Newfoundland  
**Simon Harel**, Université de Montréal  
**Jeremy Webber**, University of Victoria

2008

**François Crépeau**, McGill University  
**Kathleen Mahoney**, University of Calgary  
**John Robinson**, University of British Columbia  
**Rosemary Sullivan**, University of Toronto  
**Guy Vanderhaeghe**, University of Saskatchewan

2007

**William D. Coleman**, University of Waterloo  
**Eric Helleiner**, University of Waterloo  
**Shana Poplack**, University of Ottawa  
**William E. Rees**, University of British Columbia  
**Joseph Yvon Thériault**, Université du Québec à Montréal

2006

**Constance Backhouse**, University of Ottawa  
**John Borrows**, University of Victoria  
**Jocelyn Létourneau**, Université Laval  
**Barbara Neis**, Memorial University  
**Jennifer Welsh**, University of Oxford

2005

**George Elliott Clarke**, University of Toronto  
**Jane Jenson**, Université de Montréal  
**Will Kymlicka**, Queen's University  
**Margaret Lock**, McGill University  
**Philippe Poullaouec-Gonidec**, Université de Montréal

2004

**Ann Dale**, Royal Roads University  
**Roderick A. Macdonald**, McGill University  
**Rohinton Mistry**, writer  
**Donald Savoie**, Université de Moncton  
**Daniel Weinstock**, Université de Montréal

2003

**David Ley**, University of British Columbia  
**Danielle Juteau**, Université de Montréal  
**Janice Gross Stein**, University of Toronto  
**James Hamilton Tully**, University of Victoria

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# TRUDEAU PUBLIC INTERACTION PROGRAM

«

It is this community-building feature of the four programs that is seen by participants and observers as one of the most beneficial aspects of the whole Trudeau enterprise, and also the dimension that is seen as offering the greatest potential for further development in support of the mission of the Foundation.

»

Sussex Circle,  
*A Review of the Pierre Elliott  
Trudeau Foundation, p. 23*

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# Trudeau Public Interaction Program

## Tapping an extensive network

**NEW VIDEOS:** More and more video content is available on the Foundation's YouTube channel. Among the conferences added this year are a conference by Trudeau Scholar Brent Loken on possible solutions for protecting Borneo's forests and a Trudeau Lecture by Visiting Trudeau Fellow Macartan Humphreys on questions about researchers' role in international development raised by his study in the Congo and by experimental research in general.

**INTERNATIONAL PARTNERSHIP:** Under an agreement concluded this year between Goodenough College and the Foundation, the College will make its short - and long-stay residential facilities in the heart of London, UK, available to members of the Trudeau community, and the Foundation will open its networks to members of the College, facilitating their liaison with Trudeau scholars, mentors, and fellows and welcoming them to Trudeau events.

Targeted seminars or large-scale conferences related to the Foundation's four areas of action, exchanging with a community of free and creative minds, the pursuit of knowledge about crucial social issues, connections to a wide network of experts from diverse fields, discussions with experienced decision-makers, the inception and communication of seminal ideas...these are just some examples of what the Trudeau Public Interaction Program has to offer.

This year, for instance, doctoral students in law and Trudeau Scholars Lisa Kelly (New York University) and Lisa Kerr (Harvard University) organized a workshop titled "Criminal Law as Social Change: Intentions and Consequences." The purpose of the interdisciplinary gathering was to invite academics, lawyers, and lawmakers to analyze criminal law in action, to evaluate the social costs and benefits of criminal law as a tool for social change. The scholars also sought to leverage their network in this process: "We wanted to gather Trudeau Foundation community members in order to have a thorough discussion of the national transformations in criminal law policy that have occurred in recent years. We wanted to include a range of participants: law students, judges, engaged lawyers, law professors, public health professionals and individuals affected by criminal law." Mission accomplished: some 20 members of the Trudeau community, scholars, mentors and fellows, attended the event, as either panellists or participants, leading to discussions and an exchange of new ideas on this critical public issue.

Likewise, the international seminar "Death and Dying in the 21st Century" gathered together several Trudeau community members from a variety of fields to discuss a matter that affects us all. The conference program focused on three major issues: the quest to die with dignity, including moral and ethical questions, the place occupied by death in modern societies, and disparities in the social care given to elderly people experiencing a loss of autonomy. The conference was held in Lyon, France, in partnership with the Centre Jacques Cartier. The event was a resounding success, provoking deep reflection in participants from different fields, as explained by one of the panellists, 2010 Trudeau Mentor Guy Berthiaume: "The advancement of medical science is forcing us to ask hard questions about death and dying. The seminar in Lyon offered an opportunity to examine these ideas from a resolutely comparative perspective that put the theme in its historical, sociological, and cultural context. The discussions were fed by the opinions of practitioners and theorists from a multitude of different backgrounds: legal, medical, political, administrative, scientific, and philosophical."

## Sharing with diverse audiences

**IN-DEPTH DISCUSSION:** Trudeau Fellows John McGarry, Alain-G. Gagnon, and Will Kymlicka invited academics from around the world to attend their international summer institute on power-sharing in pluralistic societies. The event provided an opportunity to contrast European and Canadian experiences in terms of conflict resolution with a view to solving issues in societies where cultural minorities and majorities co-exist.

**WHAT THE EXPERTS SAY:** "Reaching out to a wider Canadian audience and engaging a broader spectrum of interested Canadians in its programs and events represent, therefore, the major opportunities facing the Foundation, as well as being a critical factor in the Foundation's longer-term success."

–Sussex Circle, *A Review of the Pierre Elliott Trudeau Foundation*, p. 7

The Foundation's Public Interaction Program (PIP) is the centrepiece that brings the three grant-giving programs together. PIP events and travel and research allowances provide members of the Trudeau community with unique opportunities to learn and exchange research, ideas, and proposals and to share knowledge with colleagues from different disciplines and varied life and cultural backgrounds. The structure of our programs gives top researchers and fellows, upcoming PhD scholars, and practical-minded mentors the chance to bring their expertise together and make knowledge exchange and transfer a reality.

PIP comes to life through four types of annual Trudeau events. In addition, members of the Trudeau community are encouraged to organize PIP events on major issues of public policy that affect Canadians and global society. The Foundation also collaborates with other institutions and organizations to advance discussions in wider fields. Learn more at [trudeaufoundation.ca/PIP](http://trudeaufoundation.ca/PIP).

- Purpose: knowledge acquisition, knowledge transfer, and knowledge exchange
- Number of events held in 2012-2013: more than 20
- Total attendance at events this year: more than 1,700

# Trudeau Public Interaction Program

## Events organized by the Foundation in 2012-2013

Trudeau Lecture  
by Haideh Moghissi,  
2011 Trudeau Fellow  
(York University)  
3 October 2012,  
Montreal, Quebec

### THE RETURN OF THE SACRED AND POLITICS OF CULTURAL DIFFERENCES

Trudeau fellow and professor of sociology and women's studies at York University in Toronto Haideh Moghissi gave the first Trudeau Lecture of the 2012-2013 series. The lecture was held at Université du Québec à Montréal and organized in collaboration with its Institute for Feminist Research and Studies. Professor Moghissi gave a captivating speech that warned of the dangers of romanticizing non-Western cultures at the detriment of the human rights of repressed groups, such as women. More than 45 participants attended her lecture, which will be published in the fifth volume of the *Trudeau Foundation Papers*.

Annual Trudeau  
Foundation Conference  
22-24 November 2012,  
Edmonton, Alberta

### THE COMMON GOOD: WHO DECIDES?

Three hundred Trudeau community members, Alberta students, Canadian academics, respected judges, local and national policymakers, and various members of the public were on hand for the ninth Annual Trudeau Foundation Conference, which addressed what is most central – and fragile – in today's democracies. The conference was bookended by presentations by Trudeau Fellow Barbara Neis and Edmonton Mayor Stephen Mandel; in between, keynote speeches by Michael Ignatieff, Preston Manning, and Alex Himelfarb generated lively debate. Ten dialogues with experts on global environmental negotiations, the public and the city, and other topics continued well after the dialogue sessions were officially over.

Our partners this year were BMO Financial Group (principal partner), the University of Alberta (poll partner), and Capital Power Corporation (tour of the Art Gallery of Alberta). The Foundation also succeeded in attracting significant coverage in major national and regional outlets – the *Globe and Mail*, *Le Devoir*, *La Presse*, the *Edmonton Journal*, the *Calgary Journal*, and Radio-Canada, to name just a few. The media reported on the national opinion survey published by the Foundation on the eve of the conference and on the sessions and participants.

Trudeau Lecture  
by John McGarry,  
2011 Trudeau Fellow  
(Queen's University)  
17 January 2013,  
Halifax, Nova Scotia

### AN ACADEMIC AND CONFLICT RESOLUTION: NORTHERN IRELAND AND OTHER HARD CASES

Professor John McGarry, 2011 Trudeau fellow at Queen's University, gave a Trudeau Lecture at Dalhousie University, in partnership with the Centre for Foreign Policy Studies. The event attracted 95 students, faculty members, and visitors who came to hear Professor McGarry and speak with him after his lecture. The text of his presentation will be included in the 2013 edition of the *Trudeau Foundation Papers*.

5-7 February 2013,  
Toronto, Ontario

### MENTOR-SCHOLAR RETREAT

This year, 19 mentors and 44 scholars met in Toronto for the annual Mentor-Scholar Retreat, where the 2011 Trudeau scholars were introduced to the 2013 mentors. The opening dinner was hosted by the president of Ryerson University, Sheldon Levy, and the participants visited a human rights exhibition at the Ryerson Image Centre. The prestigious "From Ideas to Policy" lecture was given by Charles Pascal, former executive director of the Atkinson Foundation. Some 70 participants took part in the various sessions held on each of the Foundation's four areas of interest, and the retreat ended with a panel on the future of Ontario in the Canadian federation, chaired by Trudeau Mentor Frances Lankin and featuring Alexandre Brassard, Elizabeth Church, Barbara McDougall, and Matthew Mendelsohn.

Trudeau Lecture  
by Macartan Humphreys,  
2011 Trudeau Visiting  
Fellow at the University  
of British Columbia  
6 February 2013,  
Toronto, Ontario

#### WHEN THE RESULTS ARE NOT WHAT YOU WERE LOOKING FOR: EXPERIMENTAL RESEARCH, DEVELOPMENT POLICY, AND AGENCY POLITICS IN THE CONGO

The University of Toronto's Munk School of Global Affairs hosted a crowd of 120 last February for the Trudeau Lecture by 2011 Visiting Fellow Macartan Humphreys (University of British Columbia). In his presentation, the Columbia University professor revealed the results of a five-year study demonstrating that an international development program in which several million dollars had been invested did not achieve better results than the community programs in the control group. The students, professors, members of the public, and members of the Trudeau community then engaged in a lively question-and-answer session with Professor Humphreys about the repercussions of his research on development policies for Africa and elsewhere in the world. Professor Humphreys delivered his lecture again in London on 10 June 2013 before some 40 participants who had come to celebrate the beginning of a partnership between the Foundation and Goodenough College. The text of Professor Humphreys' lecture will appear in the 2013 edition of the *Trudeau Foundation Papers*.

Trudeau Lecture  
by Ronald Rudin,  
2011 Fellow  
(Concordia University)  
28 February 2013,  
Winnipeg, Manitoba

#### THE CASE FOR PUBLIC KNOWLEDGE

The president of the University of Manitoba, David Barnard, the president emeritus, Emőke Szathmáry, and some 50 other participants gathered in Winnipeg to hear the Trudeau Lecture of 2011 Fellow Ronald Rudin, of Concordia University. Professor Rudin spoke of the marginalization of the role of historians, the value placed on history by the public, and how important it is for researchers to make their research results widely available. The text of his lecture will be included in the 2013 edition of the *Trudeau Foundation Papers*.

Trudeau Foundation  
Summer Institute  
13-18 May 2013, Morell,  
Prince Edward Island

#### PROTEST AND PUBLIC POLICY

About 120 members of the community gathered together for the first time in Prince Edward Island, at the Summer Institute, to examine protest and public policy. The highlights of the event include a speech by the former premier of the province, Alex Campbell, who spoke of a changing Canada, and a presentation by Canadian novelist Hiromi Goto, who charmed the audience at the scholars' gala with her thoughts on personal responsibility and the creation process. The Foundation took the opportunity to publicly announce the winners of the 2013 doctoral scholarships.

Trudeau Lecture  
by Daniel Weinstock,  
2004 Fellow  
(McGill University)  
4 June 2013, Victoria,  
British Columbia

#### SO, ARE YOU STILL A PHILOSOPHER?

2004 Trudeau Fellow Daniel Weinstock (McGill University) addressed a crowd of 200 with his Trudeau Lecture titled "So, are you still a philosopher?" at the Canadian Federation for the Humanities and Social Sciences congress. Professor Weinstock advocated a "harm reduction" approach to understanding complex social issues. He noted that he benefits from his identity as a Quebecer – as a resident of a province that does not shy away from debate on essential questions – to encourage disagreement in a free society and underscore the advantages of seeking compromise instead of insisting on consensus. The text of his lecture will be included in the 2013 edition of the *Trudeau Foundation Papers*.

# Trudeau Public Interaction Program

## Events supported by the Foundation in 2012-2013

19 November 2012,  
Lyon, France

### DEATH AND DYING IN THE 21<sup>ST</sup> CENTURY

The Foundation and the Centre Jacques Cartier welcomed 175 participants to the “Death and Dying in the 21<sup>st</sup> Century” seminar in Lyon in November. Decision-makers, academics, and healthcare managers discussed the legal framework and experiences of various stakeholders in the context of assisted death, weighing the advantages and disadvantages of current approaches to this question that is both controversial and private.

22 November 2012,  
Edmonton, Alberta

### BEYOND BRICKS AND MORTAR:

#### ABORIGINAL HOUSING, HOMELESSNESS, SPACE, AND IDENTITY IN CANADA

This Trudeau scholars' workshop was held on the initiative of 2011 Trudeau Scholar Zoe Todd with support from the Foundation and in partnership with the Faculty of Native Studies and the inter-cultural education program at the University of Alberta and Homeward Trust Edmonton. The event brought together 70 researchers and community members who are working at the local, national, and international levels to investigate the political, legal, social, and cultural relationships between Aboriginals and the federal government and to reframe the debate on Aboriginal social housing and homelessness from a perspective that offers a better understanding of the relationship between space, place, identity, and housing.

5 February 2013,  
Toronto, Ontario

### CRIMINAL LAW AS SOCIAL CHANGE: INTENTIONS AND CONSEQUENCES

Trudeau Scholars Lisa Kelly (2010) and Lisa Kerr (2012) organized this scholars' workshop attended by some 60 participants. Held at the University of Toronto Centre for Ethics, the event invited academics, lawyers and lawmakers to analyze criminal law in action, to evaluate the social costs and benefits of criminal law as a tool for social change, and to encourage a critical dialogue on the capacity of current legal and administrative tools to improve society.

## Selected Trudeau community events in 2012-2013

11 October 2012,  
Kingston, Ontario

### SLEEPING WITH AL-QAIDA

2008 Trudeau mentor and former United Nations envoy Robert Fowler was invited by Queen's University to give a lecture and share his reflections on his 130-day captivity, with his colleague Louis Guay, in the hands of an Al-Qaida cell in the Sahara desert.

12-13 October 2012,  
Edmonton, Alberta

### ALLIANCES/TRANSGRESSIONS/BETRAYALS:

#### WOMEN'S WRITING IN CANADA & QUEBEC TODAY

2010 Scholar Libe Garcia Zarranz (University of Alberta) organized a conference with Trudeau Fellow Simon Harel in partnership with the Centre for Canadian Literature at the University of Alberta.

5 December 2012,  
Vancouver,  
British Columbia

**EIGHT YEARS OF CRITICAL ENGAGEMENT IN NORTHERN UGANDA:  
LEARNING THE HARD WAY**

In the presence of some 40 participants and in collaboration with Peace Geeks, 2011 Scholar Lara Rosenoff-Gauvin presented a photo-journal of her work and travels in Uganda since 2004. Through her photos, she told the story of the conflict, the ceasefire and the presence of international institutions in the region, examining her own ethical dilemmas and positions over the years.

4 February 2013,  
Toronto, Ontario

**DIGITAL GOVERNMENT – CITIZEN ENGAGEMENT:  
WHERE WE’VE GOT IT WRONG, AND HOW TO GET IT RIGHT**

Amanda Clarke, 2010 Trudeau scholar, addressed 80 participants at the University of Toronto’s School of Public Policy and Governance, proposing that current approaches be abandoned in favour of innovative new partnerships between government and citizens that draw on new forms of social production made possible by the digital age and that are more promising than the models of citizen engagement inherited from traditional practices.

27 February 2013,  
Montreal, Quebec

**TRANSITION TOWARDS AN ECOLOGICAL AND SOCIAL ECONOMY**

This lecture given by 2011 Trudeau Scholar Laure Waridel, doctoral student in anthropology and sociology of development, co-founder of Équiterre, eco-sociologist, author and columnist, was presented by the David O’Brien Centre for Sustainable Enterprise at the John Molson School of Business. Laure Waridel argued that building an ecological and social economy is an urgent necessity that will require thinking and action from every discipline. She reminded us that the economy is a social construction that can be changed by people. She presented inspiring initiatives and invited the 120 participants to think outside the traditional boxes of “wealth,” “performance” and “progress” in order to contribute to a more ecological and equitable future.

9 April 2013,  
Toronto, Ontario

**COMPETING NARRATIVES AND COMPETING TRUTHS OF ISRAELI-PALESTINIAN  
PEACE AND CONFLICT**

2012 Scholar Matt Gordner worked with the Peace by Piece Initiative, a not-for-profit organization he created, to hold this interactive event, which attracted some 15 participants, students, professors, and professionals with practical knowledge of the Israeli-Palestinian conflict. Held with the support of the University of Toronto’s Multi Faith Centre, the event focused on the Israeli-Palestinian situation to help develop a model of dialogue as a corrective to the salient criticisms of traditional dialogue.

3–14 June 2013,  
Dublin, Ireland

**THE CHALLENGE OF COMPLEX DIVERSITY: THEORETICAL AND EMPIRICAL  
PERSPECTIVES FROM EUROPE AND CANADA**

Organized at the initiative of Trudeau Fellows John McGarry, Alain-G. Gagnon and Will Kymlicka, this Summer Institute involved some 50 participants, with the support of Queen’s University, the Centre for Studies on Democracy and Diversity and the Research Chair on Quebec and Canadian Studies at the Université du Québec à Montréal, Responding to Complex Diversity in Europe and Canada (RECODE) and University College Dublin.

18–19 July 2013,  
Moncton, New Brunswick

**PERSPECTIVES ON EDUCATION OF CHILDREN AND YOUTH FOR HUMAN RIGHTS  
LEADERSHIP**

This conference, organized by 2012 Mentor Bernard Richard and 2010 Scholar Aldofo Rodriguez, was part of the second annual bilingual International Summer Course on the Rights of the Child, which focused on Article 19 of the Convention on the Rights of the Child: The right to protection against all forms of violence, injury or abuse, neglect or negligent treatment, maltreatment or exploitation.

# FRIENDS OF THE FOUNDATION

Foundation activities rely on the dedication of many friends and contributors who volunteer their time, make donations, and participate throughout the year. This is the case of the individuals who serve on our panels of external assessors and ensure the prestige and diligence of our selection process for scholars, fellows, and mentors. Foundation events also benefit from the support and advice of different partners. These men and women play a crucial role in the development of the Trudeau community, and the Foundation appreciates their enthusiasm, time, and support.

## Donors

**Anonymous donors**  
**Daniel Barer**  
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## File review committees

**Keith Banting**, Kingston, Ontario  
**Andrée Boisselle**, Montreal, Québec  
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**Kathleen Mahoney** (vice-chair of the file review committee for the scholars), Calgary, Alberta  
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**Michael Wernick**, Gatineau, Quebec

## Trudeau Foundation Society

The Trudeau Foundation Society includes over 200 members. It promotes long-term relations among the recipients of scholarships, fellowships and mentorships, to back the development of the Foundation and its community and pursue its mandate of supporting free thinkers who are examining critical issues in our society.

A new executive committee was formed for the Trudeau Society on 1 November 2013. The committee is now made up of seven members instead of four, one member for each of the Society's seven regions, including an international chapter. Dyane Adam has agreed to continue to represent Quebec, and Barbara Neis will represent Atlantic Canada until 31 August 2014. The other members have accepted three-year mandates.

Executive Committee:

<b>President</b>	<b>Jason Luckerhoff</b> , 2006 scholar, associate professor, Department of Literature and Social Communication, Université du Québec à Trois-Rivières
<b>Vice-president</b>	<b>Dyane Adam</b> , 2008 mentor, special advisor and consultant
<b>Vice-president</b>	<b>Marie-Joie Brady</b> , 2005 scholar, senior policy advisor, Aboriginal Affairs and Northern Development, Government of Canada
<b>Secretary-Treasurer</b>	<b>Rita Deverell</b> , 2011 mentor, theatre artist, broadcaster and producer
<b>Administrator</b>	<b>Mike Ananny</b> , 2006 scholar, assistant professor, University of Southern California's Annenberg School for Communication and Journalism
<b>Administrator</b>	<b>Barbara Neis</b> , 2006 fellow, full professor, Department of Sociology, Memorial University of Newfoundland
<b>Administrator</b>	<b>Christopher Tenove</b> , 2008 scholar, PhD candidate in political science, University of British Columbia

The Trudeau Foundation Society plans to initiate or pursue the following activities:

- Expand its regional outreach by holding at least one event each year in each region
- Hold an activity in conjunction with the Congress of the Humanities and Social Sciences
- Hold an annual group book launch
- Attract partners to fund its activities
- Increase the Society's visibility

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**FINANCIAL  
STATEMENTS**

—

**AUGUST 31, 2013 AND 2012**

# Financial Statements

## Independent Auditor's Report

To the Directors  
of La Fondation Pierre  
Elliott Trudeau/  
The Pierre Elliott  
Trudeau Foundation

We have audited the accompanying financial statements of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation, which comprise the statements of financial position as at August 31, 2013 and 2012 and September 1, 2011 and the statements of changes in net assets, revenues and expenses and cash flows for the years ended August 31, 2013 and 2012, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

### MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies

used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

### BASIS FOR QUALIFIED OPINION

In common with many not-for-profit organizations, La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation derives revenues from the general public in the form of donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to donation revenue, excess of expenses over revenues and cash flows from operations for the years ended August 31, 2013 and 2012, and current assets and net assets as at August 31, 2013 and 2012 and September 1, 2011.

### QUALIFIED OPINION

In our opinion, except for the possible effects of the matter described in the basis for qualified opinion paragraph, the financial statements present fairly, in all material respects, the financial position of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation as at August 31, 2013 and 2012 and September 1, 2011 and the results of its operations and its cash flows for the years ended August 31, 2013 and 2012 in accordance with Canadian accounting standards for not-for-profit organizations.

*PricewaterhouseCoopers LLP*  
Montréal, Québec, November 21, 2013

## Statements of Financial Position

	As at August 31, 2013	As at August 31, 2012	As at September 1, 2011
	\$	\$	\$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	1,179,711	494,362	458,810
Short-term investments (note 4)	826,445	4,218,076	5,303,084
Marketable securities (note 5)	1,375,651	25,855,191	1,677,869
Interest receivable	1,212,965	1,481,050	1,585,623
Prepaid and other receivables	281,736	132,586	97,654
	4,876,508	32,181,265	9,123,040
<b>Marketable securities</b> (note 5)	145,746,562	124,395,398	147,134,420
<b>Property and equipment</b> (note 6)	557,851	71,277	97,994
<b>Intangible assets</b> (note 7)	9,475	11,450	13,037
<b>Deferred website development costs</b> (accumulated amortization of \$69,778; August 31, 2012 – \$50,843; September 1, 2011 – \$26,496)	16,294	30,178	15,736
	151,206,690	156,689,568	156,384,227
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Accounts payable and accrued liabilities	1,129,995	643,605	728,418
Current portion of fellowship prizes payable (note 8(a))	779,749	721,491	818,774
Current portion of scholarships payable (note 8(b))	1,374,125	1,643,652	1,643,382
Mentorships payable	100,000	100,000	100,000
	3,383,869	3,108,748	3,290,574
<b>Long-term liabilities</b>			
Fellowship prizes payable (note 8(a))	187,650	227,057	214,468
Scholarships payable (note 8(b))	2,222,781	2,015,854	1,963,459
	2,410,431	2,242,911	2,177,927
	5,794,300	5,351,659	5,468,501
<b>NET ASSETS</b>			
<b>Net assets restricted for endowment purposes</b> (note 9)	125,000,000	125,000,000	125,000,000
<b>Net assets invested in property and equipment and intangible assets</b>	568,151	83,552	111,031
<b>Internally restricted net assets</b> (notes 3 and 10)	18,750,000	18,750,000	16,875,000
<b>Unrestricted net assets</b> (note 11)	1,094,239	7,504,357	8,929,695
	145,412,390	151,337,909	150,915,726
	151,206,690	156,689,568	156,384,227

# Financial Statements

## Statements of Changes in Net Assets

For the years ended August 31, 2013 and 2012

2013

2012

	Restricted for endowment purposes	Invested in property and equipment and intangible assets	Internally restricted	Unrestricted	Total	Total
	\$	\$	\$ (note 10)	\$ (note 11)	\$	\$
<b>Balance – Beginning of year</b>	125,000,000	83,552	18,750,000	7,504,357	151,337,909	150,915,726
Excess of revenues over expenses (expenses over revenues) for the year	-	(34,118)	-	(5,891,401)	(5,925,519)	422,183
Investment in property and equipment and intangible assets	-	518,717	-	(518,717)	-	-
<b>Balance – End of year</b>	125,000,000	568,151	18,750,000	1,094,239	145,412,390	151,337,909

## Statements of Revenues and Expenses

For the years ended August 31, 2013 and 2012

	2013	2012
	\$	\$
<b>REVENUES</b>		
Interest	5,116,942	5,629,788
Loss on disposal of marketable securities	(873,606)	(254,946)
Unrealized gain (loss) on marketable securities	(4,496,243)	1,319,985
Donations	253,992	62,882
	<u>1,085</u>	<u>6,757,709</u>
<b>EXPENSES</b>		
Public Interaction Program (note 15(b))	1,433,227	1,589,653
Fellowship program	880,785	930,078
Scholarship program	1,471,188	1,758,662
Mentorship program	197,666	218,223
Administration (note 16)	532,736	523,184
Program planning and delivery (note 16)	1,064,794	982,105
Investment counsel fees	346,208	333,621
	<u>5,926,604</u>	<u>6,335,526</u>
<b>Excess of revenues over expenses (expenses over revenues) for the year</b>	<u>(5,925,519)</u>	<u>422,183</u>

# Financial Statements

## Statements of Cash Flows

For the years ended August 31, 2013 and 2012

	2013	2012
	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess of revenues over expenses (expenses over revenues) for the year	(5,925,519)	422,183
Items not affecting cash and cash equivalents		
Loss on disposal of marketable securities	873,606	254,946
Unrealized loss (gain) on marketable securities	4,496,243	(1,319,985)
Amortization of property and equipment	31,793	33,669
Amortization of intangible assets	2,325	2,721
Amortization of deferred website development costs	18,935	24,347
	(502,617)	(582,119)
Changes in non-cash working capital components		
Decrease (increase) in		
Interest receivable	268,085	104,573
Prepaid and other receivables	(149,150)	(34,932)
Increase (decrease) in		
Accounts payable and accrued liabilities	196,527	(84,813)
Fellowship prizes and scholarships payable	(43,749)	(32,029)
	271,713	(47,201)
	(230,904)	(629,320)
<b>INVESTING ACTIVITIES</b>		
Purchase of short-term investments	(163,718,627)	(43,647,457)
Proceeds on disposal of short-term investments	167,110,258	44,732,466
Purchase of marketable securities	(121,583,863)	(29,503,996)
Proceeds on disposal of marketable securities	119,342,390	29,130,735
Purchase of property and equipment	(228,504)	(6,953)
Purchase of intangible assets	(350)	(1,134)
Deferred website development costs	(5,051)	(38,789)
	916,253	664,872
<b>Net change in cash and cash equivalents during the year</b>	<b>685,349</b>	<b>35,552</b>
<b>Cash and cash equivalents – Beginning of year</b>	<b>494,362</b>	<b>458,810</b>
<b>Cash and cash equivalents – End of year</b>	<b>1,179,711</b>	<b>494,362</b>

## Notes to Financial Statements

### 1. Purpose

La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation (the "Foundation") was incorporated on February 7, 2001 under Part II of the Canada Corporations Act and began operations in March 2002. An independent and non-partisan Canadian charity, the Foundation was established as a living memorial to the former Prime Minister by his family, friends and colleagues. The Foundation supports creative and critical thinkers who make meaningful contributions to critical social issues through fellowships, scholarships, mentorships and public interaction events.

The Foundation was officially registered with the federal government as a charitable organization on January 22, 2003.

### 2. Significant accounting policies

#### TRANSITION TO ACCOUNTING STANDARDS FOR NOT-FOR-PROFIT ORGANIZATIONS

Effective September 1, 2012, the Foundation elected to adopt Canadian accounting standards for not-for-profit organizations ("ASNPO") as issued by the Canadian Accounting Standards Board. The accounting policies selected under this framework have been applied consistently and retrospectively as if these policies had always been in effect. The adoption of this framework had no impact on the financial position, revenues and expenses and cash flows of the Foundation, and no change occurred on the opening net asset balances as at September 1, 2011.

Certain corresponding figures from the previous year have been reclassified to conform to the current year's presentation and the adoption of ASNPO.

No elections were made by the Foundation on transition to ASNPO.

#### FINANCIAL INSTRUMENTS

Financial assets are initially recorded at their fair value, and their revaluation depends on their classification, as described hereafter. Classification depends on when the financial instrument was acquired or issued, its characteristics and its designation by the Foundation. Settlement date accounting is used. Financial liabilities are recorded at cost.

- Cash and cash equivalents, short-term investments and marketable securities are classified as "held-for-trading assets". They are presented at fair value, and gains or losses related to the revaluation at the end of each year are included in revenues and expenses. Transaction costs are recognized in excess of revenues over expenses.
- Interest receivable and other receivables are classified as "loans and receivables". After being initially recorded at fair value, they are evaluated at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short-term maturity.
- Accounts payable and accrued liabilities and long-term liabilities are classified as "other financial liabilities". They are initially evaluated at fair value, and future evaluations are done at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short-term maturity, except for long-term liabilities which are recorded at the discounted value at initial recognition.

# Financial Statements

## MANAGEMENT ESTIMATES

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

## CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of deposits with major financial institutions and balances with investment brokers.

## MARKETABLE SECURITIES

Marketable securities consist of short-, mid- and long-term debt instruments.

## REVENUE RECOGNITION

### Contributions

The Foundation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or as receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

### Interest

Interest is recorded on an accrual basis when collection is considered probable.

### Gains and losses on disposal of marketable securities

Gains and losses on disposal of marketable securities are recorded at the date of sale and represent the difference between the sale proceeds and the cost.

## FELLOWS, SCHOLARS AND MENTORS PROGRAMS

Scholarships, prizes and honoraria are recorded as liabilities and expensed in the year of approval. Ongoing monitoring of the programs occurs on a continuing basis as part of an overall commitment to accountability. Since the fellow and scholar programs are multi-year commitments, changes in amounts committed are adjusted in the year they occur.

## PROPERTY AND EQUIPMENT

Property and equipment are stated at cost less amortization. Amortization is provided for using the declining balance method over the estimated useful lives of the assets at the following rates as follows:

Office communication equipment	20%
Furniture and fixtures	20%
Computer equipment	25% to 33%

Leasehold improvements are amortized on a straight-line basis over the term of the lease.

Artwork is not amortized because the useful life is virtually unlimited.

#### **INTANGIBLE ASSETS**

Intangible assets consist of computer software, which is recorded at cost and amortized at a rate of 20%.

#### **DEFERRED WEBSITE DEVELOPMENT COSTS**

Incremental costs directly related to the development of the website and placing it into service are deferred when it is probable that they will have a future benefit. Such costs are charged to expenses on a straight-line basis over a period of three years. If the unamortized balance of these costs exceeds the expected recovery, the excess will be charged to expenses during the year.

These costs are expensed to the Public Interaction Program, as the public and internal websites are an important vehicle for enabling the exchange of information and ideas within the Trudeau Network and promoting enhanced public discourse on major societal issues (note 15).

#### **IMPAIRMENT OF LONG-LIVED ASSETS**

The Foundation reviews, when circumstances indicate it to be necessary, the carrying values of its long-lived assets by comparing the carrying amount of the asset or group of assets to the expected future undiscounted cash flows to be generated by the asset or group of assets. An impairment loss is recognized when the carrying amount of an asset or group of assets held for use exceeds the sum of the undiscounted cash flows expected from its use and eventual disposition. The impairment loss is measured as the amount by which the asset carrying amount exceeds its fair value, based on quoted market prices, when available, or on the estimated current value of future cash flows.

### **3. Capital disclosures**

As at August 31, 2013, the Foundation's capital structure consists of a \$125,000,000 endowment from the federal government, internally restricted funds of \$18,750,000 and unrestricted net assets of \$1,094,239.

The federal government's Funding Agreement stipulates that the original endowment not be spent, but that the income it generates may be used for the Foundation's purposes. Accordingly, the Foundation manages its capital with the objectives of:

- preserving the original capital of the endowment;
- protecting the endowment from inflationary impacts;
- funding current and future operations;
- ensuring that the Foundation is able to meet its financial obligations as they come due; and
- safeguarding the Foundation's ability to continue developing its programs in the long term.

### **4. Short-term investments**

Short-term investments comprise Canadian dollar denominated deposits and money market funds. These investments bear interest at floating rates of between 0.99% and 1.02% and mature no later than August 31, 2014.

## Financial Statements

### 5. Marketable securities

Marketable securities consist of Canadian government and corporate bonds. The Foundation's investments are exclusively in bonds rated no lower than "A" by at least one recognized credit rating agency. However, bonds with a maturity of over five years carry an "AA" rating, as required by the federal government's Funding Agreement with the Foundation.

The allocation of investments in marketable securities by term is as follows:

	2013			
	Less than 1 year	1 to 5 years	More than 5 years	Total
	\$	\$	\$	\$
Fair value	1,375,651	73,912,203	71,834,359	147,122,213
Par value	1,355,356	71,978,000	67,698,000	141,031,356
Weighted average yield	3.73%	2.97%	3.51%	3.24%

	2012			
	Less than 1 year	1 to 5 years	More than 5 years	Total
	\$	\$	\$	\$
Fair value	25,855,191	47,880,156	76,515,242	150,250,589
Par value	25,372,650	45,072,000	67,396,000	137,840,650
Weighted average yield	4.57%	3.43%	3.29%	3.88%

### 6. Property and equipment

	2013		2012	
	Cost	Accumulated amortization	Net	Net
	\$	\$	\$	\$
Office communication equipment	16,239	14,362	1,877	2,346
Furniture and fixtures	85,643	74,820	10,823	13,528
Computer equipment	96,658	79,843	16,815	20,096
Leasehold improvements	838,704	322,474	516,230	23,201
Artwork	12,106	–	12,106	12,106
	1,049,350	491,499	557,851	71,277

As at August 31, 2013, an amount of \$289,863 is included in accounts payable and accrued liabilities for the acquisitions of property and equipment (2012 – nil).

7. Intangible assets			2013	2012
	Cost	Accumulated amortization	Net	Net
	\$	\$	\$	\$
Computer software	54,895	45,420	9,475	11,450

8. Long-term liabilities			2013	2012
			\$	\$
a) Fellowship prizes payable				
Current portion of fellowship prizes payable			779,749	721,491
Long-term portion of fellowship prizes payable in year ending August 31, 2015			187,650	227,057
			967,399	948,548

b) Scholarships payable			2013	2012
			\$	\$
Current portion of scholarships payable			1,374,125	1,643,652
Long-term portion of scholarships payable in years ending August 31, 2015			1,056,342	1,066,080
	2016		800,670	678,367
	2017		365,769	271,407
			2,222,781	2,015,854
			3,596,906	3,659,506

Non-cash interest expenses included in program expenses bearing interest at a rate of 3.24%, calculated using the effective interest rate method, are as follows:

	2013	2012
	\$	\$
Fellowship program	36,938	41,672
Scholarship program	144,310	153,576
	181,248	195,248

# Financial Statements

9.  
Net assets  
restricted for  
endowment  
purposes

In March 2002, the Foundation entered into a funding agreement with the federal government whereby the latter provided an endowment of \$125,000,000 to the Foundation for the purpose of establishing the Advanced Research in Humanities and Human Sciences Fund (the "Fund"). As per the agreement, the endowment bears no interest and must be capitalized in perpetuity. Only the income derived from the endowment can be used for the purposes of the Foundation. All revenues earned are reported in the statement of revenues and expenses of the Foundation.

In the event of a default by the Foundation, the government may terminate the agreement and require the Foundation to repay the funds not otherwise committed, in accordance with the agreement.

10.  
Internally  
restricted  
net assets

During the years 2003 to 2012, the Foundation's Board of Directors placed internal restrictions on a portion of the excess of revenues over expenses for the year. An annual amount of \$1,875,000 is restricted each year and is capitalized to ensure the protection of the endowment as described in note 3.

In April 2013, the Board decided not to capitalize any amount when the results of the fiscal year are deficient.

11.  
Unrestricted  
net assets

Unrestricted net assets represents net assets remaining after the endowment, net assets invested in property and equipment, and all internally restricted funds have been set aside. These assets comprise two separate funds: the cumulative growth of the Fund and the Private Donations Fund. The cumulative growth of the Fund, which is an instrument the Foundation uses to effectively meet its long-term growth objectives and to support its operations as set out in note 3, consists of two subcategories: the general growth fund and the contingency fund. In April 2011, the Board approved the creation of the contingency fund, which will be used to balance the operating budget when interest income is lower than expected. The Private Donations Fund, which is not subject to the funding agreement, consists of unrestricted private donations received by the Foundation.

	2013	2012
	\$	\$
Cumulative growth of the Fund		
General growth fund	226,927	5,833,135
Contingency fund	-	1,033,568
Private Donations Fund	867,312	637,654
<b>Total unrestricted net assets</b>	<b>1,094,239</b>	<b>7,504,357</b>

In the year ended August 31, 2013, the contingency fund has been reduced to nil to compensate for the effect that expenses over revenues would have had on the general growth fund.

12.  
Interest rate risk

The Foundation's exposure to interest rate risk is as follows:

Cash and cash equivalents	Floating rate
Short-term investments	Floating rate
Marketable securities	Fixed rates ranging from 1.25% to 7.40%
Interest receivable, other receivables and all liabilities	Non-interest bearing

13.  
Credit risk

The Foundation invests in major government and corporate short-term and fixed income securities according to established policies. The Investment Committee monitors these investments for credit risk. Management believes that there is no significant credit risk as at August 31, 2013 and 2012.

14.  
Commitments

a) In the year ended August 31, 2013, the Foundation awarded 10 Mentors, 4 Fellows and 14 Scholars (2012 – 10 Mentors, 4 Fellows and 15 Scholars). The maximum amounts committed with respect to travel and meetings are as follows:

	\$
Years ending August 31, 2014	858,745
2015	618,000
2016	310,000
2017	28,000

b) Future minimum rental payments under operating leases for the next five years are as follows:

	\$
Years ending August 31, 2014	139,606
2015	151,942
2016	151,942
2017	169,565
2018	169,565

c) Commitments not recorded in the books of account related to the improvement of new offices and amounted to \$314,625.

# Financial Statements

15.  
Public  
Interaction  
Program ("PIP")

The Trudeau PIP brings together all Trudeau award winners: mentors, fellows and scholars. The program supports their efforts to discuss issues in the four areas of priority identified by the Foundation. The budget for the annual Trudeau PIP is decided by the Board of Directors at its spring meeting. The program has two distinct components:

- a) The travel and networking expenses ("ATA") consist of travel and research allowances granted to Trudeau program beneficiaries – Trudeau mentors, fellows and scholars – to work together on joint projects, participate in Trudeau events and disseminate their research findings and ideas. Travel and networking expenses incurred by Trudeau community members are reimbursed in accordance with Foundation policies out of the Trudeau PIP.
- b) The Trudeau PIP also provides financial and logistical support for a series of events and activities, initiated by the Foundation or organized in partnership, aiming to provide opportunities to learn and exchange research ideas.

	2013	2012
	\$	\$
ATA	938,785	1,129,053
PIP events and activities	494,442	460,600
	<b>1,433,227</b>	<b>1,589,653</b>

16.  
Schedule  
of expenses

	Administration		Program planning and delivery		Total	
	2013	2012	2013	2012	2013	2012
	\$	\$	\$	\$	\$	\$
Salaries and benefits	137,765	132,975	723,261	698,112	861,026	831,087
Professional fees	217,795	219,494	54,134	13,425	271,929	232,919
Rent and occupancy	23,966	24,681	125,822	129,578	149,788	154,259
Office expenses	13,607	15,228	71,438	79,946	85,045	95,174
Amortization of property and equipment	5,087	5,387	26,706	28,282	31,793	33,669
Amortization of intangible assets	372	435	1,953	2,286	2,325	2,721
Bank charges	41	42	215	221	256	263
Access to Information Act and Privacy Act	-	3,982	-	-	-	3,982
Communications, meetings and travel	130,006	115,527	-	-	130,006	115,527
Outreach and communications	-	-	60,896	26,596	60,896	26,596
Contractual	-	-	369	3,191	369	3,191
Other employee expenses	4,097	5,433	-	-	4,097	5,433
Recruitment costs	-	-	-	468	-	468
	532,736	523,184	1,064,794	982,105	1,597,530	1,505,289

# PLANS FOR 2013-2014

«

As the Foundation enters its second decade of program operations, it has demonstrated fidelity to the original vision of its founders, a commitment to excellence and efficiency in operations, and a readiness to adapt and improve its programming wherever necessary.

The Foundation was created to build a community of scholars and creative people who are committed to a better Canada. This is perhaps the most valuable expression of the four individual programs. The challenge for the future is to sustain the quality of the programs while strengthening the synergy among them, and extending the reach and raising the visibility of its contributions across Canada.

»

Sussex Circle,  
*A Review of the Pierre Elliott  
Trudeau Foundation*, p. 38.

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## Plans for 2013-2014

We intend to select up to fourteen new Trudeau scholars, ten mentors, and four fellows, including a Canadian Visiting Trudeau fellow. The Foundation will implement the recommendations of its review of the Fellowship Program starting with the 2014 cohort.

We plan to organize five Trudeau Lectures and hold three annual events and one international seminar. We intend to support a number of Trudeau scholars' workshops and other public interaction events initiated by Trudeau community members.

We will take the necessary steps to engage the continuance process from Part II of the *Canada Corporations Act* under which the Foundation was established and the *Canadian Not-For-Profit Act*, which came into effect in 2011.

We will undertake a rigorous selection process to recruit a new president and CEO who will notably work toward the implementation of the recommendations from the Sussex Circle review.

We will continue to cultivate fruitful relationships with the members of our ever-expanding network, including the Trudeau Foundation Society.

CORPORATE  
INFORMATION

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## Governance

The 25 members of the Foundation provide general oversight for the Foundation. Their main responsibilities include electing regular members of the Foundation, electing regular members of the Board of Directors, and hiring external auditors for the Foundation. The advice they share with the directors and the Foundation staff is invaluable, and they help the Foundation expand its network and increase its outreach across Canada and abroad.

The Foundation is also governed by 15 diverse and highly distinguished directors who oversee the \$151 million in assets and an annual operating budget of \$6 million. The Foundation's Board of Directors performs duties similar to the board of any other non-profit corporation. As part of their fiduciary obligations, the Board and its committees – the Executive Committee, Audit Committee, Finance and Investment Committee, Application and Nomination Review Committee, Governance Committee – support the president and CEO in strategic decision-making and ensure that competent leadership is in place, that financial and legal responsibilities are carried out effectively, that assets are protected, and that risks are identified and managed appropriately.

# Corporate information

## MEMBERS OF THE CORPORATION

Members appointed by the family

**Roy L. Heenan**, Montreal, Quebec  
**Alexandre Trudeau**, Montreal, Quebec  
**Justin Trudeau**, Montreal, Quebec

Members appointed by the Government of Canada

**Patricia E. Bovey**, Winnipeg, Manitoba  
**Dennis M. Browne**, St. John's, Newfoundland and Labrador  
**Eileen E. Gillese**, Toronto, Ontario

Regular Members

**James A. Coutts**, Toronto, Ontario  
**William G. Davis**, Toronto, Ontario  
**John English**, Kitchener, Ontario  
**Ron Graham**, Toronto, Ontario  
**Alexander Himelfarb**,\* Ottawa, Ontario  
**Louise Houle**, Montreal, Quebec, Secretary  
**Edward Johnson**, Montreal, Quebec  
**Marc Lalonde**, Montreal, Quebec  
**Frederick H. Lowy**, Toronto, Ontario  
**Joseph MacInnis**, Toronto, Ontario  
**John H. McCall MacBain**, Geneva, Switzerland  
**Bruce McNiven**, Montreal, Quebec, Treasurer  
**Robert W. Murdoch**, Salt Spring Island, British Columbia  
**Laura-Julie Perreault**,\* Montreal, Quebec  
**P. Michael Pitfield**, Montreal, Quebec  
**Roy J. Romanow**, Saskatoon, Saskatchewan  
**Peter Sahlas**, Paris, France  
**Nancy Southam**,\* Montreal, Quebec  
**Stephen J. Toope**, Vancouver, British Columbia

\* As of 21 November 2013

## BOARD OF DIRECTORS

Directors appointed by the family

**Roy L. Heenan**, founding partner, Heenan Blaikie LLP  
**Alexandre Trudeau**,\* documentary filmmaker

Director appointed by the Government of Canada

**Marc Renaud**, invited chair, Instituto Universitário de Lisboa, Portugal, and former president, Social Sciences and Humanities Research Council

Directors appointed by the members

**Michel Bastarache**, counsel, Heenan Blaikie LLP, former Justice of the Supreme Court of Canada  
**William G. Davis**,\*\* counsel, Torys LLP  
**David L. Emerson**,\*\*\* corporate director, and public policy and business advisor  
**Alexander Himelfarb**, director, Glendon School of Public & International Affairs, York University  
**Chaviva Hošek**,\* former president and CEO, Canadian Institute for Advanced Research  
**Edward Johnson**, vice-president, Power Corporation of Canada  
**Marc Lalonde**,\*\* counsel in international commercial arbitration  
**Paule Leduc**, corporate director and former rector, Université du Québec à Montréal  
**John H. McCall MacBain** (chair), founder, McCall MacBain Foundation and Pamoja Capital SA  
**L. Jacques Ménard**, chairman, BMO Nesbitt Burns, and president, BMO Financial Group, Quebec  
**Heather Munroe-Blum**, former principal and vice-chancellor and senior officer, McGill University  
**Patrick Pichette**, senior vice-president and CFO, Google Inc.  
**Sean E. Riley**, president, St. Francis Xavier University  
**Emőke J. E. Szathmáry**, president emeritus, University of Manitoba

\* Member of the Executive Committee

\*\* Until November 2013

\*\*\* As of 21 March 2013

#### AUDITORS

PricewaterhouseCoopers LLP  
1250 René-Lévesque Boulevard West, Suite  
2800  
Montreal, Quebec H3B 2G4

#### AUDIT COMMITTEE

**Edward Johnson** (chair), vice-president,  
Power Corporation of Canada  
**David L. Emerson**,\* corporate director,  
and public policy and business advisor  
**Frederick H. Lowy**, former president and  
vice-chancellor, Concordia University  
**Bruce McNiven**, partner (corporate law),  
Heenan Blaikie LLP

\* As of 21 November 2013

#### TEAM

The Foundation is managed efficiently and transparently, and both management and staff strive to align with best practices in the sector. The Foundation's organizational structure is lean and flexible. The organization focuses on the delivery of its four core programs and the production cycle is intensive. During the 2012-2013 fiscal year, the Foundation had one part-time and seven full-time team members. Specific functions, namely in the areas of accounting and information services, are contracted out.

Members of the Foundation team suggest strategic directions to the Board, administer the day-to-day operations of the Foundation, support program beneficiaries, work to build up the Trudeau community, and promote the work of the Foundation within the academic community and the wider public.

**Tim Brodhead**, interim president and chief executive officer (as of 17 September 2013)  
**Emma Bell-Scollan**, intern (program support, summer 2013)  
**Catalina Chew**, administrative assistant (president)  
**Élise Comtois**, executive director (operations)  
**Norah Cyprien**, administrative assistant (communications)  
**Pierre-Gerlier Forest**, president and chief executive officer (until 16 September 2013)  
**Jennifer Petrela**, program director, Trudeau Mentorships, Fellowships, and Public Interaction Program  
**Elizabeth Rivera**, associate director (administration)  
**Josée St-Martin**, program director, Trudeau Doctoral Scholarships Program  
**Mélissa Vincelli**, communications officer

#### NEW ADDRESS AS OF 30 SEPTEMBER 2013:

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Montreal, Quebec H3H 1E8  
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