

Share

Learn

Change

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The Pierre Elliott Trudeau Foundation is an independent and non-partisan charity established in 2001 as a living memorial to the former prime minister by his family, friends, and colleagues. In 2002, with the support of the House of Commons, the Government of Canada endowed the Foundation with the Advanced Research in the Humanities and Human Sciences Fund.

The Foundation also benefits from private donations. By granting doctoral scholarships, awarding fellowships, appointing mentors, and holding public events, the Foundation encourages critical reflection and action in four areas important to Canadians: human rights and dignity, responsible citizenship, Canada's role in the world, and people and their natural environment.

"In an era of proliferating social media and virtual networks, the Pierre Elliott Trudeau Foundation made its mark on 2016 by using face-to-face connections to empower a community of intellectuals thirsty for new perspectives, for public debate, and for sharing their knowledge for the common good.

Whether working on human rights and dignity, citizenship in Canada and the world, or issues of the environment, the Foundation has appointed scholars and fellows and has crafted events that make its themes more vibrant than ever."

Françoise Bertrand, 2013 mentor

"The Foundation is an enriching and challenging intellectual community which exposes you to Canada's leading minds who share a commitment to using knowledge to improve both Canada and the world."

Kent Roach, 2012 fellow

Learn, Share, Change



Friends of the Pierre Elliott Trudeau Foundation will say that we work on complex and difficult issues. They will tell you that we surround ourselves with sophisticated minds.

Yet the Foundation's ethos is quite simple. It can be captured in three small words: learn, share, and change.

Learn

We are a learning organization. It runs in our DNA: an authentic desire to deepen study in the humanities and social sciences and promote public discourse on issues important to our collective future.

How do we achieve this? First, we bring together scholars, mentors, and fellows who expose each other to diverse, often disruptive ways of seeing the world. Next, we continually deploy new ways to understand issues. Finally, we consistently seek out lesser-known voices to enrich our events with different points of view.

Share

Sharing, exchanging, cross-fertilizing—the Foundation multiplies opportunities for interaction among the thinkers and practitioners of our intergenerational, interdisciplinary, and cross-sectoral network. The work of our community may vary, but members of our network have these things in common: they are eager to learn, they want to test their ideas, and they debate willingly with each other and a broader public.

Within the academy, the Foundation's generous scholarships and fellowships promote various means of sharing knowledge, whether through cutting-edge research or conferences that bring together academics and practitioners.

Outside the academy, the Foundation helps its grantees develop their skills for broad societal engagement. We also reach out to others—Indigenous communities, public servants, business people, civil society organizations—who have their own knowledge and expertise to share.

Change

The idea of change is a powerful organizing principle at the Foundation. First, we support research that contributes to positive change in the world. Next, the opportunity to participate in our intergenerational, intersectoral and multi-disciplinary community changes people's perspectives. And finally, as a learning organization we encourage experimentation. We accept that some things will work, that others will fail, and that we can learn as much from our failures as from our successes.

The following pages contemplate how this constant process of learning, sharing, and changing materialized in 2015-2016. They also describe the momentum that we are achieving in our three targeted areas of inquiry intended to foster collaboration among scholars, fellows, and mentors: water, energy, and food security; Indigenous relations in Canada; and diversity, pluralism, and the future of citizenship.

Moving forward, the principles of Learn, Share, Change will continue to guide our Foundation's initiatives. We will regularly explore new ways to work and to learn. We will pursue our commitment to deepen our own and Canadians' understanding of the world. And we will keep supporting critical thinking and engagement across the Foundation's four themes: human rights and dignity, responsible citizenship, Canada's role in the world, and people and their natural environment.

This agenda may be ambitious, but in a complex world, we believe it to be more relevant than ever. We thank all the members of our community—members, directors, and staff; scholars, mentors, and fellows; friends, partners, and donors—for so generously contributing to the Foundation's success. And we invite other individuals, groups, and organizations to work with us to shape the future.



John McCall MacBain o.c.
Chairman of
the Board of Directors



Morris Rosenberg c.m.
President and
Chief Executive Officer

“I consistently look to include scholars and fellows in our *Big Thinking* lecture series on Parliament Hill and at Congress. Why? Because they are a delight to work with and are always at the inquisitive edge of some of the most crucial questions facing citizens and policymakers. The Pierre Elliott Trudeau Foundation is a valued partner in our quest to celebrate and grow the vital contributions of humanities and social science scholars to building a prosperous, inclusive and democratic future for Canada.”

Gauri Sreenivasan, Director of Policy and Programs, Federation for the Humanities and Social Sciences

“There is no other organization who engages past and present Canadian leadership with Canada’s future leaders currently in universities throughout the world.”

Clarence Louie, 2014 mentor

“Through our conversations and by paying attention to what has been unfolding in Canada, both of my scholars have made intentional efforts to revisit their expertise to see how it can apply to the Indigenous question in Canada. Their open-mindedness and academic rigour is helping bring fresh, up-to-date knowledge to bear on issues of critical and timely public interest. It’s an honour to work with them.”

Marie Wilson, 2016 mentor

“If you are looking for fresh ideas, curious minds, and a drive for change, look no further: Foundation scholars are the people you need to meet. As a mentor, it’s been a delight to guide them in the meanderings of evidence-based policymaking and connect them to networks that can use their research.”

Jean Lebel, 2016 mentor

“The Foundation’s willingness to stand behind challenging and sensitive research topics is unmatched. I conduct research on children and families affected by war, and its intergenerational impact. For my project, the Foundation fully supported my initiative to include children born of wartime rape as core members of the research team, designing the research, and collecting and analyzing data. The Foundation defends and champions what I think of as ‘scholarly risk-taking’. As a researcher, to be supported in this way is both unique and meaningful.”

Myriam Denov, 2014 fellow

“I found my mentoring experience extremely rewarding; it afforded me a unique window into the universe of the Generation Y. I gained additional perspectives on their view of the world, of Canada and of the commitment so many youth demonstrate towards solving vexing global challenges. It has been most inspiring.”

Marie-Lucie Morin, 2014 mentor

“The Pierre Elliott Trudeau Foundation was instrumental in helping bring together over 50 leaders at a ground-breaking roundtable supporting the human rights of LGBTQ2 people globally. We discussed Canada’s role in LGBTQ2 rights abroad, how Canada could better support LGBTQ2 refugees, how civil society groups across Canada could better partner with human rights globally – the event would have been very different without the Foundation’s support.”

Doug Kerr, project lead, Dignity Initiative

“This is an outstanding program that matches practical experience with academic study. Matching the the Foundation’s scholars with people with extensive backgrounds in various fields makes the learning outcomes more meaningful.”

Ken Georgetti, 2015 mentor

Our Themes

The Foundation grounds its activities in four major themes central to the life and work of Pierre Elliott Trudeau: human rights and dignity, responsible citizenship, Canada in the world, and people and their natural environment.

These themes are interconnected and encompass issues of critical importance to people in Canada and abroad. The Foundation community is committed to exploring these themes through our Learn, Share, Change approach.

“For my cohort of scholars, it seems that our research projects continuously straddle the boundaries between the four themes of the Foundation and intersect with one another. We are fortunate to benefit from such an environment, which allows us to put our respective disciplines in dialogue with one another to better address the pressing social issues that matter to us.”

Christopher Campbell-Duruffé, 2016 scholar

“The Foundation’s focus on these important themes, but more importantly on their intersection is a strong testament to its commitment to fostering leading scholarship for a rapidly changing world.”

Cynthia Morinville, 2016 scholar

“The Foundation’s four themes cover issues that can’t be done justice to without calling on different disciplines and the views of different stakeholders. This interdisciplinarity is what makes the Foundation such a rich, creative environment for innovation on traditional research.”

Antoine Pellerin, 2016 scholar

Human rights and dignity

Among other questions, research would explore emerging fault lines, the link between human rights, inclusion, economic equality and political participation, evolving legal and cultural dimensions of human rights and dignity. Possible lines of inquiry include violence, poverty, health, education and nurture, employment, intergenerational inequities as well as failures of recognition, failures to act and failed actions.

- Living conditions and prospects of children born of wartime rape in Africa’s Great Lakes region: 2014 fellow **Myriam Denov**
- The rights and conditions of transgender people inside and outside prisons in Canada and Brazil: 2015 scholar **William Hébert**

- End-of-life law and policy: 2015 fellow **Jocelyn Downie**
- The adverse effects of child removal by the state for mothers who use drugs in Canada: 2015 scholar **Meaghan Thumath**

Responsible citizenship

Research on this theme might focus on political values and the exercise of democracy, taking growing social diversity into account. It would also be of interest to examine, from a historical and comparative perspective, the institutional conditions for civic involvement and corporate “good citizenship” practices. Research might also centre on the notion of citizenship and how, in modern societies, citizenship is being redefined in a growing number and variety of political arenas.

- How empathy among youth affects young people’s concept of responsible citizenship: 2015 scholar **Rebecca Nelems**
- Security issues in the wake of the war on terrorism: 2013 fellow **Kent Roach**

- The relationship between disability and citizenship in nineteenth- and early twentieth-century United States: 2015 scholar **Caroline Lieffers**
- How Arab youth experience citizenship in Canada: 2015 fellow **Bessma Momani**

Canada in the world

Research in this area might focus on strategies for addressing challenges to global peace and security, global public health, the environment and food security. It could focus on how international law and global institutions should evolve to reflect the shift in global power to emerging state and non-state actors. It is also concerned with how to promote and protect Canada’s interests and values, including pluralism and diversity.

- Canada’s role in assessing and addressing the domestic and international impact of mining activities on agriculture and food security: 2015 scholar **Samara Brock**
- How the evolution of international law might allow Canada to respond to climate change in innovative ways: 2016 scholar **Christophe Campbell-Duruffé**

- The use of science in global health policymaking by Canadian institutions: 2015 scholar **Ben Verboom**
- Strategic changes in the Indo-Pacific and what they mean for Canada: 2015 fellow **Cleo Paskal**

People and their natural environment

Research on this theme may focus on environmental security at the global level and on approaches for reducing the vulnerability of ecosystems. It may examine issues of environmental justice. The link between healthy ecosystems, communities and individuals would benefit from more robust research. Other issues include climate change, access to sustainable resources, green technologies, and sustainable transportation strategies.

- How we can design institutions to manage rapidly changing natural environments: 2015 scholar **Tahnee Prior**
- Documenting the wealth of Indigenous knowledge, practices, and beliefs around plants and the environment: 2015 fellow **Nancy Turner**

- Ways to cultivate public conversations around climate change and environmental justice: 2016 fellow **Catriona Sandilands**
- Strategies for decreasing Canada’s domestic carbon emissions while continuing fossil fuel extraction: 2014 scholar **Nathan Lemphers**

Our Community

This year, after a rigorous selection process, fifteen new doctoral students (our scholars), five public intellectuals (our fellows), and eleven accomplished Canadians from various fields (our mentors) joined an innovative network of academic interchange and public engagement committed to the study of pressing social and public issues affecting the future of Canada and the world. In 2015-2016, the Foundation supported the work of 56 scholars, 12 fellows, and 29 mentors.

Scholars

Our scholars are Canadian and foreign doctoral candidates who are pursuing research related to one of the Foundation's four founding themes. Our scholars are outstanding students who are interested in growing in a multidisciplinary learning environment and in addressing important questions for Canada and the world. For more information, please refer to page 20.

Fellows

Our fellows are accomplished academics and public intellectuals who are recognized for their productivity, their commitment to communicating their findings to the public, and their ability to imagine innovative solutions to some of the major issues facing society. Fellows work on a fellowship project, a three-year undertaking that is in line with one or more of the Foundation's four themes and engages other members of the Foundation community. For more information, please refer to page 24.

Mentors

Our mentors are highly accomplished and engaged Canadians from the public, private, cultural, and not-for-profit sectors. They work with our scholars, guiding the next generation of Canadian and global leaders. Mentors also provide a crucial bridge between the research world and other sectors. For more information, please refer to page 28.

Alumni society

Since its inception, the Foundation has selected a total of 382 scholars, fellows, and mentors, who together make up an engaged and inspiring community. These 202 scholars, 117 mentors, and 63 fellows are contributing their knowledge and expertise to better understanding some of the most fundamental and pressing social and public policy questions facing Canada in a changing world.

The Pierre Elliott Trudeau Foundation Society brings together former scholars, fellows and mentors who play an active role in public and academic sectors. It's mandate is to foster productive and long-term relationships among all Foundation community members, contribute to the network growing momentum and drive reputation as a source of innovative ideas.

Nurturing a community

Aside from direct financial support, the Foundation invests in this interdisciplinary, intergenerational, multi-sectoral network through different mechanisms:

- We develop our members' leadership capacity
- We support a variety of learning events, conferences, seminars, and workshops
- We convene events with individuals and organizations with different points of view
- We expose our members to communities across the country
- We support knowledge-sharing within the academy
- We make knowledge accessible to the public

Partners

The Foundation also seeks out partners – different actors whose engagement is essential to understanding and making progress on issues being examined by our scholars, fellows, and mentors. The Foundation supports partnerships to move these issues forward.

For instance, our targeted-area-of-inquiry projects, described below, work with actors from communities, civil society organizations, the private sector, and government, who share a deep interest in these issues.

“Over the past 2.5 years, [my mentor] Marie-Lucie [Morin] has encouraged me to elevate my public service ambitions, have far greater confidence in myself, find creative ways of combining academic research with my policy interests, meet more policymakers, be more audacious, and – perhaps most important for me – not allow my (young) age to deter me from trying to do things usually reserved for more senior colleagues.”

Steven Hoffman, 2012 scholar

“The [Pierre Elliott] Trudeau Foundation scholarship offered something that no other scholarship I know of does: a community of scholars, established academics, and mentors from outside of Academia to support and push my research (at least three times a year!) to have as significant an impact on Canadian policy, communities, and society as possible. These cross-disciplinary and cross-sector conversations added breadth to my knowledge about social issues in Canada, but also crucial skills and knowledge about mobilizing research findings.”

Danielle Peers, 2011 scholar, University of Alberta website

“A lot of the events that were organized [at the 2016 Summer Institute in Whitehorse] – roundtable discussions, field visits and so on – were heavily invested in creating spaces for local community actors, from community-based groups to local politicians including First Nations leaders, to come tell us about their realities.”

William Hébert, 2015 scholar, *University Affairs*, August 2016.

Delving Deeply

Our annual conference

The Foundation's network loves nothing so much as delving deeply into some of the most challenging questions facing society today. Our 2015 annual conference, "Fail, Adapt, Innovate: Institutions for a Changing Society," did just that in Ottawa in November 2015. This conference probed some of the toughest challenges facing local, national, and global institutions and explored ways that institutions are adapting and innovating as a result.

In a special feature of the online magazine *Policy Options*, six Foundation scholars who had helped shape the conference analyzed the discussions:

- 2008 scholar **Lilia Yumagulova** reflected on the challenge of massive change
- 2010 scholar **Amanda Clarke** discussed ways to modernize the public service
- 2012 scholar **Steven Hoffman** noted lessons learned from international agencies' management of the Ebola crisis
- 2007 scholar **Leah Levac** spoke of the need to build relationships to achieve social innovation
- 2012 scholar **Michael Pal** looked at the shifting landscape of democratic participation
- Scholars **Zoe Todd** (2011) and **Aaron Mills** (2014) thought about the responsibilities of Canadian research and policy to Indigenous people and places

Our targeted areas of inquiry

While we continue to support research across the four broad themes, the Foundation is multiplying its efforts to better equip its community and the broader public with the skills and knowledge required to better understand and adapt to our ever-evolving society. One of the ways we do this is through our targeted-areas-of-inquiry initiative. The idea behind this initiative was to choose a small number of critical issues and deepen the knowledge and engagement of members of the Foundation community, whether as researchers, as leaders, or as citizens.

After consulting its community, the Foundation resolved to support events and projects led by Foundation community members in three targeted areas of inquiry: water, energy, and food security; Indigenous relations in Canada; and diversity, pluralism, and the future of citizenship.

"The Targeted Areas of Inquiry is a new approach that harnesses the previously untapped potential of members of the Pierre Elliott Trudeau Foundation and external partners to leverage knowledge and experience, work together and create innovative solutions to some of today's most pressing issues. As a member of the review committee, it has been an honour to witness the depth, diversity and creativity of the proposed projects. I look forward to seeing the plurality of the outcomes."

Lilia Yumagulova, 2008 scholar

"Our TAI partnership with the Arctic Institute of Community-Based Research and Food Secure Canada arose out of a collaboration at the 2015 Summer Institute; we take seriously the importance of engaging reciprocally with communities where Foundation events are hosted. Our project is particularly mindful of Indigenous sovereignty as a key ingredient for realizing a northern food system that provides affordable, healthy, sustainable and culturally relevant food for all."

Anelyse Weiler, 2015 scholar

"The right question for well-meaning, engaged institutions like the Pierre Elliott Trudeau Foundation is never 'What can we do to fix their problem?' but always 'How have they said we can support them to fix the problem we're implicated in? This TAI project begins to revive aadizokaanag (legends) that encode Anishinaabe law: it does so by engaging each participant, from youth to elder, in revitalizing long-suppressed Indigenous systems of law and constitutionalism."

Aaron Mills, 2014 scholar

Water, Energy and Food Security



One of the defining questions of the 21st century will be how to distribute resources equitably and sustainably to a growing and diverse global population. New technologies, economic development in emerging countries, and changing demographics are just some of the factors that must be considered when tackling issues such as climate change and food security.

It is for these reasons that the Foundation chose water, energy, and food security as one of our three targeted areas of inquiry. Addressing these issues from fields as diverse as urban planning, sociology, geography, cultural studies, and resource management, ten current fellows and scholars are using a multidisciplinary approach to develop projects in this area.

Food security

Day in and day out, a significant portion of the global population goes hungry. 2013 fellow Jennifer Clapp is helping tackle the problem by considering how to foster food security and sustainability in the context of global trade. On 2 June 2016, Clapp delivered a Big Thinking lecture in collaboration with the Federation for the Humanities and Social Sciences on how to navigate the “global food fight.” Moving beyond binary approaches that see food security and economic interests in opposition, she suggested ways that collaboration might move food policy forward in a constructive manner.

This positive approach was echoed by 2014 fellow Evan Fraser, who believes in the responsibility of educating the next generation. Fraser’s novel *#foodcrisis: A graphic novel about global food security* uses gripping story lines to inform high school readers about the realities of rising food prices, inequality, and climate change.

In May 2016, scholars Anelyse Weiler (2015) and Sophia Murphy (2013) built on relationships established during the 2015 Summer Institute to launch a project that seeks to strengthen food security, food sovereignty, and Indigenous sovereignty in Northern Canada through north-south exchanges. Working in partnership with the Arctic-Institute of Community-Based Research and Food Secure Canada, Weiler and Murphy are helping to ensure that members of Northern communities can meaningfully participate in dialogue about food and take part in food-related decisions that affect their lives.

Meanwhile, 2014 scholar Tammara Soma is focussing on the urban context of Toronto to determine policy options that best address the issue of food waste. Soma’s initiative, the Food Systems Lab, calls on more than 40 organizations and community members to work together to understand food waste as a complex systems problem that must be addressed through structural changes and cross-sectoral collaboration.

Climate change

A leader in the field of environmental humanities, 2016 fellow Catriona Sandilands believes strongly that imagining a sustainable future requires diverse and equitable conversations about the present. Sandilands’s project is based on the premise that stories – the ones we tell, imagine, and create – are crucial to the way we respond to problems such as climate change. Sandilands aims to generate conversations about climate change among people across cultures and disciplines to create respectful and challenging narratives of all kinds, from traditional stories to experimental fiction. These narratives will be shared with a broad and diverse audience to help imagine and move us toward a sustainable future. When we engage in exercises imagining a sustainable future, deciding who will participate and who will have a voice makes an important difference to the outcome.

2016 fellow Catherine Potvin believes in the need to include Indigenous perspectives in discussions on climate change. Potvin plans to use her experience working with Indigenous peoples to support Indigenous climate change initiatives and to have these initiatives considered by those formulating Canadian climate change policy.

Seeking out Indigenous views and concerns, as Potvin is doing, is important to the Foundation. To learn more about the work supported by the Foundation on Indigenous relations in Canada, keep reading.

“We’ll have to cut back on waste. We’ll have to be more efficient with inputs such as water and nitrogen and fertilizer. We will have to be eating the kinds of food that are ecologically efficient to produce. That combination of strategies ultimately will allow humanity the flexibility to address climate change while feeding the world’s growing population.”

Evan Fraser, 2014 fellow, quoted in *CBC News*, 10 September 2016

“While there are numerous challenges in Toronto, there is opportunity for change... With the launch of the Food Systems Lab in the City of Toronto, we hope to facilitate intersectoral collaborations between policy makers, industry, academia, civil society and community to address the issue of food waste.”

Tammara Soma, 2014 scholar, *Food Systems Lab Design Brief*, November 2016.

“How can we represent, conceive and promote stories about climate change that are centred on social justice, equity, and community resilience, addressing both the immediate and the slower violences of climate transformation?”

Catriona Sandilands, 2016 fellow, *Storying Climate Change: Narrative, Imagination, Justice, Resilience*

Indigenous Relations in Canada



Indigenous relations in Canada have been evolving steadily over the past several years. The final Truth and Reconciliation Report was released in 2015, a national inquiry into missing and murdered Indigenous women was launched in 2016, and a multitude of local and regional initiatives is gaining traction around the country.

Despite these steps in the right direction, much work remains. By naming Indigenous relations in Canada one of its targeted areas of inquiry, the Foundation is supporting research and engagement on this issue. Our goal in this regard is not just to address injustice, as important as this is; we also aim to educate ourselves and others, and better appreciate the value of Indigenous contributions to our country.

Eleven current scholars and fellows addressed this issue directly in 2015-2016, working with First Nations communities across the country and combining academic research with such innovative methods of interaction as social media and videogames.

Improving the conditions of Indigenous people in Canada

Our mentors, scholars, and fellows are working to improve Indigenous relations in Canada in innovative ways. 2011 scholar Zoe Todd coordinated #ReadTheTRCReport, an assembly of videos featuring more than 140 lawyers, activists, academics, and journalists reading the Truth and Reconciliation Report out loud. Todd's project aimed to

encourage others to reflect on this crucial document and find ways to apply its calls to action to their own spheres.

Another scholar working to improve the conditions of Indigenous peoples in Canada is 2015 scholar Jen Jones. Jones's doctoral work seeks to understand how ongoing legacies of colonialism persist or are reproduced through the contemporary governance of the mining industry and how this might be addressed in assessments of the health and wellness of Indigenous communities in northern Canada.

And 2016 scholar Cherry Smiley is a First Nations artist and activist whose research focuses on ending sexualized male violence against Indigenous women and girls.

Preserving and revitalizing Indigenous knowledge

Much Indigenous knowledge has been suppressed or lost, but members of our community are working hard to help redress this wrong. 2015 fellow Nancy Turner, an ethnobotanist by training, studies the relationship between First Nations and the environment in western Canada.

Jesse Thistle, a 2016 scholar, is studying the history of Métis people who live on road allowances – makeshift communities that were built on Crown land along roads and railways on the Canadian Prairies in the 20th century. Like other members of the Foundation community, Thistle's work is helping preserve Indigenous knowledge and history that risk being lost as elders age before their stories are passed on.

2014 scholar Aaron Mills has begun work with the Anishinaabe community of Couchiching First Nation to revitalize constitutional and legal systems that were

suppressed in the past. Aaron and his colleagues – including 2003 fellow James Tully and 2006 fellow John Borrows – will work with Couchiching members to revive the tradition of aadizokaanag (Anishinaabe legends), an important site of Anishinaabe law, and explore Anishinaabe legal reasoning.

Imagining a better future

2014 fellow Jason Edward Lewis delves into alternative models of society with his Initiative for Indigenous Futures. A professor of design and computation arts, Lewis runs projects that empower Aboriginal youth through storytelling and video game design. His research-creation approach connects Indigenous youth to their heritage, provides them with the skills to be successful creators, and encourages them to imagine how they and their communities will look in the future.

Mainstreaming Indigenous issues

Our work on Indigenous affairs does not stop at supporting research on the topic. We make sure to include Indigenous people's concerns and points of view at all our major events. For example, each day of the 2015 Annual Conference, Indigenous rapporteurs were invited to share their point of view of the conference proceedings.

Research on and work with Indigenous communities could easily fall under the theme of diversity (see further). Because Indigenous affairs is one of the most pressing issues of our time, however, we think it needs to be both looked at individually and included in our discussions about pluralism. Read on to learn more about our community's work on pluralism, diversity and the future of citizenship.

"Recognition that Indigenous peoples were founders of the nation must be acknowledged in a formal, legal way. Only then will there be a solid foundation for Canada to reconcile its past and lay the foundation for a new relationship with its first peoples."

Kathleen Mahoney, 2008 fellow, *The Globe and Mail*, 10 May 2016

"We have one chance at this national inquiry, and it will take great courage from all who participate and engage with the inquiry to say and hear what needs to be said and heard. Hopefully, this inquiry will make us angry, uncomfortable and frustrated; hopefully, we will feel rage, despair and sadness, as we clear room for healing, safety, liberation and peace. This will not be an easy process, but it is a necessary step as we work toward reclaiming values of collectivity, interconnectivity, honesty and respect for all, including Indigenous women and girls, the earth, sky, waters and all our nonhuman relations."

Cherry Smiley, 2016 scholar, on the National Inquiry into Missing and Murdered Indigenous Women and Girls, *Policy Options*, 11 October 2016

"It is imperative that First Nations imagine how our cultures will grow and evolve, sustaining continuity with the past while exploring new cultural configurations that will enable us to not just survive, but thrive."

Jason Edward Lewis, 2014 fellow, *The Gazette*, 29 April 2016

Diversity, Pluralism and the Future of Citizenship



Our conception of our third targeted area of inquiry includes not just ethnic and religious diversity, but also issues of inclusion regarding marginalized groups such as disabled people and the homeless. In 2015-2016, 44 current scholars and fellows were working hard to imagine and help create a future of social cohesion, inclusion, and equity, where all citizens might reach their potential and contribute to a better Canada.

In the future, this inquiry area could encompass issues like the fourth industrial revolution and the hollowing out of the middle class on our conception of citizenship.

“Canada has a tremendous opportunity to use its diversity and the value of pluralism as a springboard to the world. By providing leadership on a complex global issue like migration, the government would be making a long-term contribution to human rights, to sustainable development, and to peace and security. It would also be a step towards an inclusive foreign policy that would define who Canadians are and what they aspire to be.”

Jillian Stirk, 2015 mentor, essay prepared for the Canadian Global Affairs Institute, September 2016

Understanding religious and ethnic diversity

Some of our community members are addressing the topic of ethnic and religious diversity. The Pluralism Project, led by 2015 fellow Bessma Momani and 2015 mentor Jillian Stirk, is exploring the link between diversity and economic prosperity and the role of globally connected citizens. Companies around the world are realizing that to make the most of global markets, they must employ teams with diverse backgrounds. Are Canadian enterprises taking advantage of Canada’s multicultural nature?

Momani, Stirk, 2016 mentor John Stackhouse, and several scholars are holding roundtables with stakeholders across the country and abroad to get a better sense of businesses’ experiences with modern multicultural workforces. They are also running economic analyses to identify potential linkages in economic variables and test how diversity affects companies’ bottom lines.

2014 scholar Tammara Soma and 2015 fellow Bessma Momani are examining some of the social ramifications of our pluralist society. Soma and Momani are collaborating on a project exploring Muslim youth’s experiences of inclusion in Canada. Over the course of an intensive 24-hour period, the project will convene 200 Muslim-Canadian youth in small groups to discuss opportunities and barriers in their civic lives as young Muslims in Canada. The project leads will then share the young people’s insights with policy-makers, academics, and the public to create a better understanding of such topics as Muslim-Canadian identity and Islamophobia.

“More and more evidence suggests that diverse teams are more effective: their outputs are stronger, their bottom line bigger, and their engagement deeper. Some participants at the recent roundtable pointed to external surveys that had underscored this point; others had internal research from their own firms to further bolster this finding.”

Erin Aylward, 2015 scholar, *OpenCanada*, July 2016

Supporting marginalized communities

Another important aspect of diversity is marginalized communities. 2016 fellow Deborah Cowen plans to research the effects of infrastructure on citizenship, especially for marginalized groups. Infrastructure is essential because it provides us with many of the necessities of life, from water to electricity. When infrastructure is not distributed evenly, it can disadvantage some – usually those living on the so-called “wrong side of the tracks” – and can create lasting inequalities between citizens. Cowen’s project will examine the effects of both physical infrastructure – for example, the ways in which oil pipelines affect Indigenous communities – and social infrastructure – for instance, the ways in which policing interacts with racial and gender inequalities.

As with infrastructure, the connection between drug policy and the future of citizenship may not seem immediately obvious. Yet drugs have disproportionate negative impacts on Indigenous peoples, racialized Canadians, and women.

Scholars Jennifer Peirce, Ayden Scheim, Claudia Stoicescu, Meaghan Thumath and Daniel Werb are interested in exploring approaches that could reduce the use of drugs and their effects on society. Their Drug Futures Forum, which will take place in 2017, will bring together experts, practitioners, and stakeholders from across the spectrum to spark a national conversation that can inform an evidence-based, socially responsible drug policy over the next ten years and beyond.

“Youth in care do not have a political voice. Yet nobody knows better than they do what policies will make the biggest difference. By treating marginalized youth as valuable experts and contributors to social policy, we can produce policies that work and are cost-efficient.”

Melanie Doucet, 2014 scholar, *Vancouver Sun*, 16 November 2016

Advancing gender equality and children's rights

The obstacles people face in the fight for gender equality take many forms, so it is unsurprising that the ways our community is addressing them differ as well. Tahnee Prior, 2015 scholar, is co-creating *Plan A*, a digital story-telling platform designed to gather and share stories of women's lived experiences from across the Circumpolar Arctic. By opening up dialogue and giving women space to share their stories, *Plan A* hopes to inspire more research and address policy gaps.

Another 2015 scholar, Bailey Gerrits, is also addressing gender issues in Canada, but in a very different context. Gerrits was part of the team that organised the *Ontario Universities Taking Action Against Sexual Violence Conference* in August 2016. This conference compared practices aimed to prevent sexual violence and rape on university and college campuses.

On the international front, the research of Myriam Denov, 2014 fellow, has focused on the lives and prospects of northern Ugandan children who were born of wartime rape. Over the past year, Denov has been collecting data in northern Uganda, where she has held interviews, focus groups, and workshops with children born of wartime rape and their families.

Spotlight on LGBTQ2 rights

We are proud that over the past several years, the Foundation's community has grown to include several members working on LGBTQ2 issues. The research of Kyle Kirkup, 2013 scholar, focuses on the equality of LGBTQ2 community members in criminal law. Kirkup strives to educate the greater public on this issue – this year alone, he published numerous articles in journals and newspapers on topics ranging from HIV non-disclosure to the treatment of transgender prisoners in Ontario.

2014 scholar Jake Pyne has long been an advocate for transgender youth and their families. This year, Pyne was named one of Toronto's 2016 Queer Heroes by *NOW Magazine*. Another scholar, Erin Aylward (2015), co-organized a workshop called *Canada's Role in Promoting Lesbian, Gay, Bisexual, Transgender and Intersex Rights* in Ottawa this summer. The event brought together NGO representatives, academics, and federal public servants to discuss strategies and priorities for promoting LGBTQ2 rights globally.

Borders and Belonging: Exploring Citizenship in an Age of Transition

Issues of social cohesion, the mass movement of people, and belonging are among the most complex and divisive questions facing many countries today. There are more international migrants and refugees today than at any point in human history, and every day a new headline speaks to the changing landscape of borders, where boundaries are increasingly under pressure by migration, conflict, technology, and transportation. Yet old borders still matter. Citizenship gives people rights and a sense of belonging, and governments expend massive resources – and political capital – managing immigration and settlement.

As part of its support for issues around diversity, pluralism, and the future of citizenship, the Foundation organized a series of events at London, United Kingdom, at the end of February and beginning of March 2016 on borders, belonging, and citizenship in an age of transition. These events brought together some 200 people from civil society, the private sector, academia, policymakers, and politics, as well as the Foundation's community of scholars, fellows, and mentors. Held mainly at Goodenough College in London, it asked, what are the implications of unprecedented mobility and diversity for the people who move and the countries to which they move? What protections need to be there for refugees who are outside their country of origin? And what does transnationalism mean for diasporas in an increasingly globalized society?

Our Network

“To drive policy that is truly reflective of the needs of women in northern communities, we must challenge our assumptions, understand the existing realities through conversation and exchange, and imagine new avenues to tackle these complex issues that are deeply embedded in the unique experiences of individual communities.”

Tahnee Prior, 2015 scholar, *FemNorthNet*, 9 December 2015

“Moving forward, the new human-rights legislation is just the beginning of a larger conversation about how we build communities that allow all our members to flourish, regardless of their gender identities and gender expressions.”

Kyle Kirkup, 2013 scholar, *The Globe and Mail*, May 2016

“What I felt most, was resilience. In their minds, migrants have long left the detention centres; they're forward-looking, they're entrepreneurs. They excel in taking risks and showing courage, I find that extremely inspiring.”

François Crépeau, 2008 fellow and UN special rapporteur on the human rights of migrants, quoted in *Le Devoir*, 4 January 2016

Our Scholars



This year, we selected fifteen new scholars – a \$2.7 million commitment over up to four years to support outstanding PhD students studying in Canada and abroad. The 2016 scholars are actively engaged in their fields and are expected to become leading figures within and beyond academia. In 2015-2016, the Foundation invested \$1.7 million in the Scholarship Program.

The Pierre Elliott Trudeau Foundation scholarships provide \$40,000 per year for three years as base funding plus \$20,000 per year in a research and travel allowance. Scholars may apply for additional funding in their fourth year. Scholars' research projects are related to one or more of the Foundation's four themes.

A total of 208 scholarship applications were considered in the 2016 competition. Universities may submit up to eight files each. Screening and interviews were conducted by external review committees. This year, the Foundation funded 56 scholars from cohorts 2012 through 2015. As of 31 August 2016, we counted 128 alumni scholars.

Scholarship competition timeline

| SEPTEMBER 1 2015 | FALL 2015 | DECEMBER 11 2015 | JANUARY 2016 | EARLY FEBRUARY 2016 | MARCH 18-19 2016 | LATE APRIL 2016 | MAY 15-20 2016 | JUNE 10 2016 |
|--|---|---|-------------------------------|------------------------------------|---------------------------------------|-------------------------------------|---|----------------------------------|
| Doctoral scholarship competition opens | Internal university deadlines for submission of files | Foundation deadline for receiving files from universities | Internal review of candidates | Semi-finalists chosen and notified | Interviews with finalists in Montréal | Notification of selected candidates | 2016 scholars attend the Summer Institute | 2016 scholars announced publicly |

2016 scholars



Aytak Akbari-Dibavar
International relations,
York University

Aytak is investigating the inter-generational transmission of political trauma in authoritarian states, such as Iran, where public life is tightly controlled.



Samuel Blouin
Sociology and religious studies,
Université de Montréal and Université de Lausanne

Drawing on field research, Samuel is analyzing how two approaches to assisted dying – Quebec's and Vaud, Switzerland's – are testing boundaries in medicine, law, and life itself.



Sébastien Brodeur-Girard
Law, Université de Montréal

Sébastien is researching ways to reconcile Western law and Indigenous legal traditions with the help of relational law, a theory that places relationships at the center of legal thought and practice.



Heather Bullock
Health policy, McMaster University

Heather is identifying the best ways to embed mental health policy into daily practice across the different layers of Canada's social system.



Christopher Campbell-Duruffé
International law, University of Toronto

Christopher analyzes how new rules of international law resulting from United Nations climate change negotiations might allow Canada and other international actors to respond to climate change in innovative ways.



Marie-Ève Desroches
Urban studies, Institut national de la recherche scientifique

Marie-Ève is investigating the factors that influence the adoption of inclusive municipal policies designed to reduce health inequity in Canada.



Anna Dion
Family medicine, McGill University

Anna is seeking to improve the quality and access to maternity care for marginalized women in Canada, especially immigrant and refugee women, and at-risk adolescents.



Ido Katri
Law, University of Toronto

Ido is proposing an approach to promoting gender self-termination that accounts for the diversity of transgendered people's unique challenges and values their lived experiences of the law.



Gerard Kennedy
Law, York University

Gerard is exploring how Canadian civil procedure can be reformed to increase access to justice and improve relations among Canadians.



Gillian McKay
Public health, The London School of Hygiene and Tropical Medicine

Gillian is researching ways to provide safe maternal health services during infectious disease epidemics in post-conflict countries such as Sierra Leone.



Cynthia Morinville
Geography, University of Toronto

Cynthia is exploring the lived experiences of informal workers in the global South who extract rare metals from discarded electronic waste. Her research uses documentary filmmaking and photography to tell the e-waste story in a new way.



Antoine Pellerin
Law, Université Laval

Antoine hopes to propose a new legal and administrative framework for public contracts that better balances the public interest and freedom of contract.



Cherry Smiley
Communications, Concordia University

Cherry's research aims to help end sexualized violence against Indigenous women and girls in Canada.



Jesse Thistle
History, York University

Jesse is studying the lives of Metis people living on road allowances – makeshift communities built on Crown land along roads and railways on the Canadian Prairies in the 20th century.



Pauline Voon
Population and public health,
University of British Columbia

Pauline is exploring how the link between pain management and addiction may affect risky drug use behaviours, health outcomes, and clinical practices and policies.

Active cohorts

2015

Erin Aylward University of Toronto
Samara Brock Yale University
Avram Denburg McMaster University
Marie-France Fortin University of Cambridge
Bailey Gerrits Queen's University
William Hébert University of Toronto
Jennifer Jones University of Guelph
Andréanne LeBrun Université de Sherbrooke
Caroline Loeffers Yale University
Rebecca Nelems University of Victoria
Jennifer Peirce City University of New York
Benjamin Perryman Yale University
Tahnee Prior University of Waterloo
Meaghan Thumath University of Oxford
Ben Verboom University of Oxford
Anelyse Weiler University of Toronto

2014

Wendell Adjete Yale University
Erika Bockstael University of Manitoba
Geoffrey Cameron University of Toronto
Melanie Doucet McGill University and Université de Montréal
Ali Hamandi Harvard University
Joanna Langille University of Toronto
Nathan Lemphers University of Toronto
Andrea Marston University of California, Berkeley
Aaron Mills University of Victoria
Jake Pyne McMaster University
Ayden Scheim Western University
Tammara Soma University of Toronto
Claudia Stoicescu University of Oxford
Rebecca Sutton London School of Economics and Political Science

2013

Gerald Bareebe University of Toronto
Sylvie Bodineau Université Laval
Chiara Camponeschi University of Guelph
Anna-Louise Crago University of Toronto
Kyle Kirkup University of Toronto
Ryan Liss Yale University
Logan Mardhani-Bayne Yale University
Jean Frédéric Ménard University College London
David Morgan Dalhousie University
Sophia Murphy University of British Columbia
Sara Pavan Queen's University
Robyn Sneath University of Oxford
Leah Trueblood University of Oxford
Emily K. White New York University

2012

Nathan Andrews University of Alberta
Sara Angel University of Toronto
Gabrielle Bardall Université de Montréal
Megan Daniels Stanford University
Kerri Froc Queen's University
Matthew Gordner University of Toronto
Steven Hoffman Harvard University
Lisa Kerr New York University
Florence Larocque Columbia University
Nehraz Mahmud Memorial University of Newfoundland
Michael Pal University of Toronto
Carla Suarez Dalhousie University
Kerrie Thornhill University of Oxford
Daniel Werb University of British Columbia
Katrin Wittig Université de Montréal

“My experience as a scholar has been multidimensional and transformational. In addition to supporting and encouraging me academically, the Foundation's events regularly exposed me to people and ideas outside of my unidisciplinary, academic universe – people and ideas that I would never have come across otherwise.”

Florence Larocque, 2012 scholar

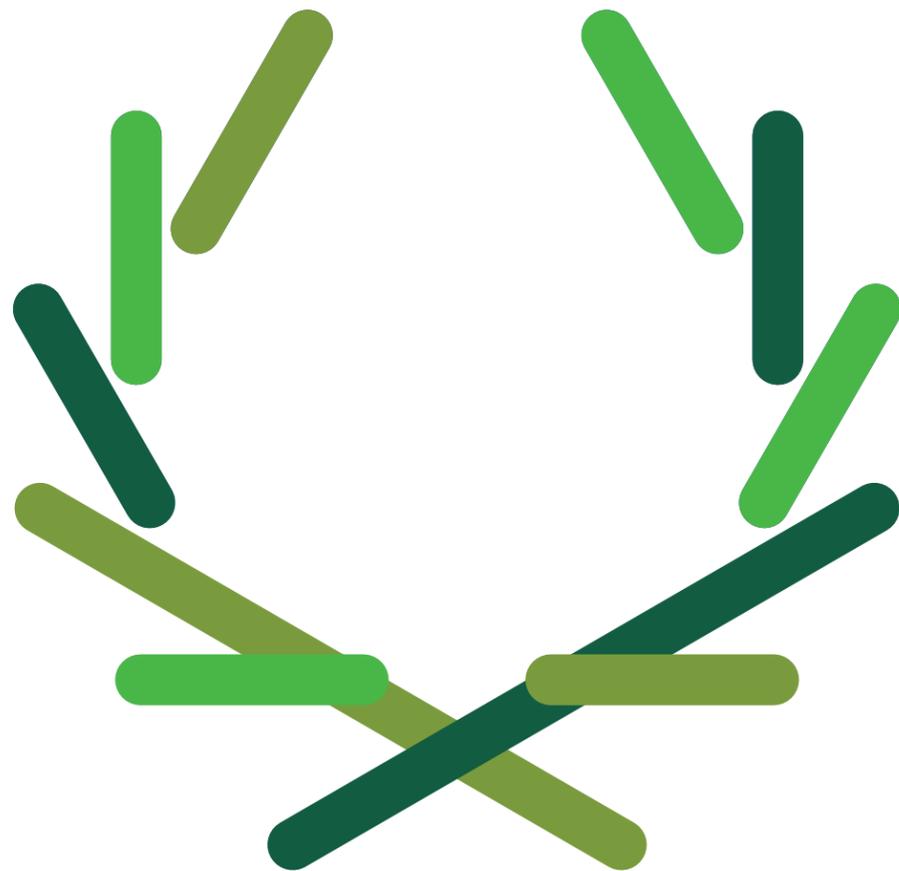
“The scholarship and my membership in the Foundation community opened up a world of horizons and possibilities that I never would have otherwise considered. The opportunities to travel to attend conferences, network with peers and promote my research were inestimable to advancing my career. More importantly, the opportunities of the scholarship changed my self-image and my self-confidence. I am a stronger, more ambitious, creative and global person than I ever could have been without the Scholarship. I see possibilities in many areas of professional and personal life where I would not have before. This is something that will stay with me for life and there are no words to express my gratitude to the Foundation for this transformational experience.”

Gabrielle Bardall, 2012 scholar

“One of the most fulfilling aspects of this scholarship has been the opportunity to connect with other mentors, fellows, and scholars. The conversations that I've had with these individuals have helped shape my thinking on so many issues, both those related to my research questions and those that are outside the scope of my research. It was also just inspiring to have the opportunity to meet so many individuals that are passionately committed to social change, and to see the ways in which they have positively impacted the world(s) around them. The exciting and provocative ideas to which I have been exposed, have helped shape the way in which I view my research and my role as an academic and public intellectual.”

Graham Reynolds, 2011 scholar

Our Fellows



This year, the Foundation appointed five fellows – an investment of \$1.1 million over three years in five outstanding Canadian intellectuals who have set themselves apart through their research achievements, their creativity, and their public engagement. In 2015-2016, the Foundation invested \$1 million in the Fellowship Program.

Each Pierre Elliott Trudeau Foundation fellowship consists of a \$150,000 allowance for research, travel, and networking; a \$50,000 award; and a \$25,000 allowance to cover the cost of the fellow participating in Foundation events. The fellowship is disbursed over three years.

In 2016, 31 fellowship candidates were nominated by a Canadian university or by a Foundation fellow, mentor, or scholar. This year, the Foundation supported 12 fellows from cohorts 2013 through 2015. As of 31 August 2016, we counted 46 alumni fellows.

Fellowship competition timeline

| JULY 2015 | MID-SEPTEMBER 2015 | NOVEMBER 27 2015 | DECEMBER 11 2015 | DECEMBER 2015 TO APRIL 2016 | APRIL-MAY 2016 | MAY 2016 | MID-SEPTEMBER 2016 |
|---|---|---|--|--|------------------------------|--|----------------------------------|
| Opening of the 2016 research fellowship competition | Public introduction of the 2015 fellows | Deadline for regular fellowship nominations | Deadline for visiting fellowship nominations | Evaluation of candidate files and qualifications | Notification of the nominees | 2016 fellows attend the Summer Institute | 2016 fellows introduced publicly |

2016 fellows



Adelle Blackett
Faculty of Law, McGill University, Quebec

Drawing on her scholarship on and advocacy for social justice, notably domestic and migrant workers' rights, Professor Adelle Blackett is working to develop case studies, lead high-level discussions, and formulate recommendations on the role of transnational labour law in a globally interconnected world.



Deborah Cowen
Department of Geography and Planning, University of Toronto, Ontario

Professor Deborah Cowen's research looks at how conflicts over infrastructures have come to define our political landscape. Her project is rethinking citizenship through case studies in energy, transport, and security. She focuses on movements and communities who contest infrastructures of injustice and work to assemble alternatives.



Catherine Potvin
Department of Biology, McGill University, Quebec

An expert in tropical rain-forest conservation and climate change, Professor Catherine Potvin's research seeks to foster cross-cultural learning on climate change with the goal of ensuring that Indigenous peoples of Canada become full partners in the country's transition to a low-carbon economy and sustainable society.



Poonam Puri
Osgoode Hall Law School, York University, Ontario

Building on her expertise in corporate governance, Professor Poonam Puri's research is developing pragmatic policy and suggesting legal solutions to hold multinational corporations more accountable when they harm individuals or communities.



Catriona Sandilands
Faculty of Environmental Studies, York University, Ontario

Professor Catriona Sandilands's project works to develop a significant public conversation about climate change, environmental justice, and everyday life, working from the premise that stories, writing, and storytelling – fiction and nonfiction, traditional or experimental – are a crucial ground in which to cultivate creative, collaborative, just, and meaningful responses to environmental issues.

Active cohorts

2015

Jocelyn Downie Dalhousie University
Bessma Momani University of Waterloo
Cleo Paskal Université de Montréal
René Provost McGill University
Nancy Turner University of Victoria

2014

Myriam Denov McGill University
Evan Fraser University of Guelph
Jason Edward Lewis
Concordia University

2013

Timothy Caulfield University of Alberta
Jennifer Clapp University of Waterloo
Jean Leclair Université de Montréal
Kent Roach University of Toronto

“My fellowship has provided me with the support necessary to be more creative, daring and productive. More importantly, it is a remarkable community of intellectual leaders – many of which are helping to shape Canadian society.”

Tim Caulfield, 2013 fellow

“The visiting fellowship afforded me an opportunity to take the parts of me that are an educator and scholar grounded in oral traditions to a more national stage through the research I've pursued. Since, I have been asked to speak about my research about the roots of [colonial] violence, as framed within the cultural knowledge that I possess.”

Maria Campbell, 2012 fellow

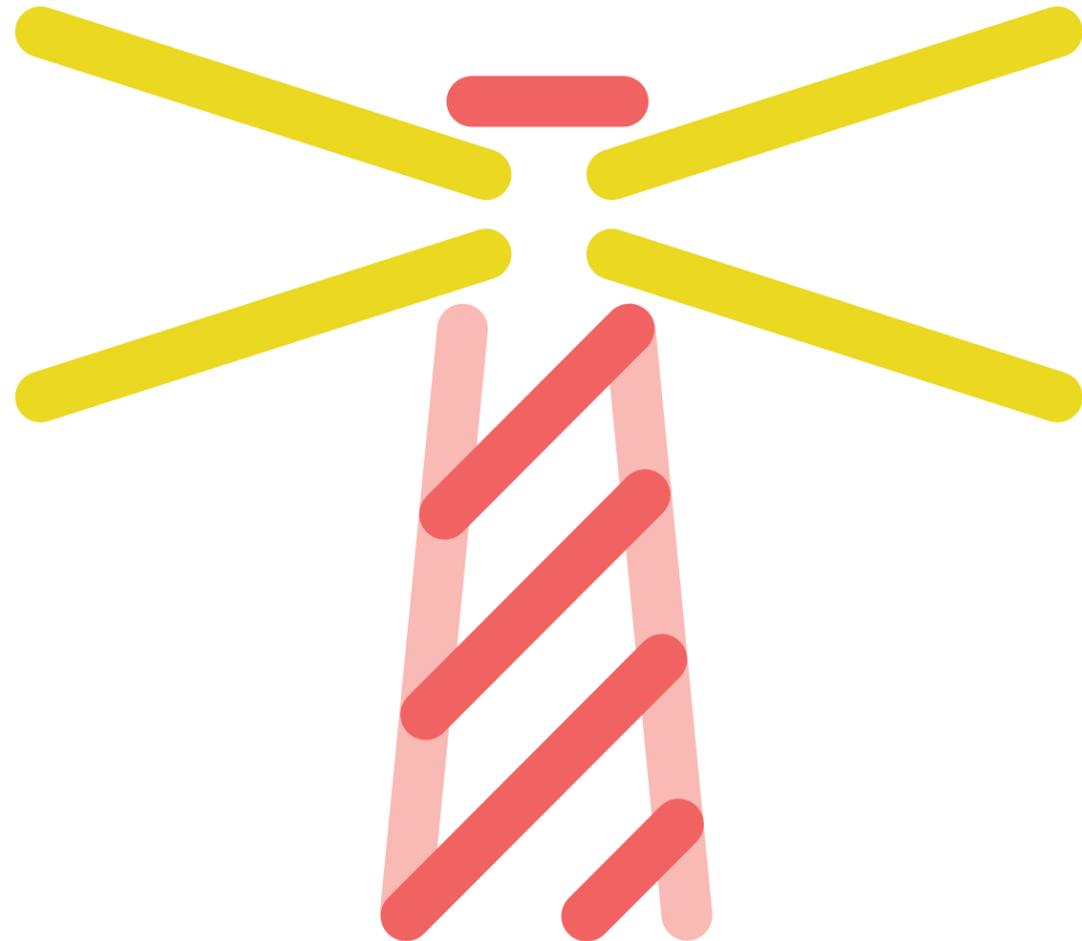
“The fellowship has helped me establish “In Due Course,” a successful group blog dedicated to Canadian public affairs, and to host a major international conference on moral psychology.”

Joseph Heath, 2012 fellow

“The fellowship is a gift that allows me to work outside of my strictly academic research field. This support served to bring together Indigenous colleagues from across Canada and discuss what can be done to ensure that Indigenous voices are heard in the discussions around climate change.”

Catherine Potvin, 2016 fellow

Our Mentors



This year, the Foundation appointed eleven 2016 mentors – offering \$385,000 over twenty-four months to highly accomplished Canadians from diverse backgrounds who were paired with 2014 Foundation scholars to help the scholars connect to networks in the realms of policy, human rights activism, international development, and journalism. In 2015-2016, the Foundation invested \$227,439 in the Mentorship Program.

The Pierre Elliott Trudeau Foundation mentorship honorarium consists of \$20,000, disbursed over two years. Mentors also have access to a \$15,000 travel allowance to participate in Foundation events during and after their official mandate.

In 2016, a total of 61 mentorship nominations were examined. This year, the Foundation supported 29 mentors from cohorts 2014 through 2016. As of 31 August 2016, we counted 88 alumni mentors.

Mentorship competition timeline

| MID-JUNE 2015 | 1 SEPTEMBER 2015 | SEPTEMBER TO DECEMBER 2015 | DECEMBER 2015 | FEBRUARY 2016 | MAY 2016 |
|---------------------------|--------------------------|----------------------------|--|---|--|
| Call for nomination opens | Deadline for nominations | Evaluation of nominations | Selection of mentors; notification of the nominees | Public announcement of 2016 mentors; mentor-scholar pairing | 2016 mentors attend the Summer Institute |

2016 mentors



John A. Coleman
Quebec

Lawyer John A. Coleman is a forward-thinking leader with deep experience in strategic management, and labour relations at one of Canada's leading law firms, Norton Rose Fulbright.



Susan Delacourt
Ontario

One of Canada's most respected political journalists and authors, Susan Delacourt has 30 years' expertise covering such subjects as the Canadian Constitution, the Reform Party, and the evolution of political marketing in Canada.



Elaine Feldman
Ontario

Over a fruitful career in the federal public service, Elaine Feldman developed extensive experience in trade negotiations, international trade law, and environmental assessment.



Georgette Gagnon
Ontario

International human rights lawyer and activist Georgette Gagnon has designed and implemented strategic initiatives on human rights, the rule of law, and political affairs, in conflict and post-conflict countries.



Michael Horgan
Ontario

A former deputy minister of four departments of the Government of Canada, Michael Horgan provided strategic advice on a wide range of economic, financial, energy, and environment-related issues



Louis LeBel
Quebec

Former Supreme Court of Canada judge Louis LeBel is known for an intellectual curiosity that goes beyond law to encompass economics, politics, literature, and languages.



Jean Lebel
Ontario

Jean Lebel is one of Canada's strongest voices on the interface between development and foreign policy and on innovation in global health and the environment.



Tony Penikett
British Columbia

A two-term premier in the Yukon, Tony Penikett negotiated settlements of Yukon First Nation land claims and passed pioneering legislation in education, health, and language. He currently serves as a mediator and negotiator.



John Stackhouse
Ontario

An award-winning journalist and the former editor-in-chief of The Globe and Mail, John Stackhouse, now a senior vice-president of the Royal Bank of Canada, advises the bank on public policy and on economic, political, and social affairs.



Marie Wilson
Northwest Territories

After 35 years as an award-winning journalist, broadcaster, and pioneer of Northern Canada's first daily television news service, Marie Wilson served as one of three commissioners of the Truth and Reconciliation Commission of Canada.



Victor L. Young
Newfoundland and Labrador

One of Eastern Canada's most respected businesspeople and philanthropists, Victor L. Young has held high-level positions in government and the private sector, in fisheries, energy, and management.

Active cohorts

2015

Marie Deschamps
Robert Fonberg
John Fraser
Ken Georgetti
Robert P. Moody
Stephen Owen
Don Roberts
Jillian Stirk
Jennifer Stoddart

2014

Denise Bombardier
Louise Charron
Avrim Lazar
Clarence Louie
Marie-Lucie Morin
David Schindler
Mary Simon
Glenda Yeates

“Above all, mentoring has meant opening myself to the Foundation’s scholars: both to the scholar who was assigned to me – and with whom the relationship has deepened from professional to personal – and to her peers, who have enriched me as much as she has. I say ‘enriched’ because even though I embarked upon this adventure expecting to give, I find myself being the one to receive: receive new ideas, approaches, and knowledge not only from scholars, but also from fellow and mentors, who are just as stimulating. At every event, I unearth a new treasure.”

Marie Deschamps, 2015 mentor

“The Foundation, through its scholars, mentors and fellows, is deeply involved in both the reality and future of Canada. There is nothing quite like it, and it is laying its own foundation for a better country in an era of profound challenges, change and transitions.”

John Fraser, 2015 mentor

“Through our conversations and by paying attention to what has been unfolding in Canada, both of my scholars have made intentional efforts to revisit their expertise to see how it can apply to the Indigenous question in Canada. Their open-mindedness and academic rigour is helping bring fresh, up-to-date knowledge to bear on issues of critical and timely public interest. It’s an honour to work with them.”

Marie Wilson, 2016 mentor

“Being a part of the Mentorship Program has given me the opportunity to know and work with such highly talented and gifted Scholars. It adds a whole new dimension to being a Canadian, knowing that the Foundation is making a major and meaningful difference to our Society and beyond our borders!”

Robert Moody, 2015 mentor

Our Events



This year, the Foundation hosted seven public interaction events and supported four other events organized by Foundation community members. In 2015-2016, the Foundation invested \$2.2 million in the Public Interaction Program.

Events hosted by the Foundation:

- Announcement of the 2015 fellows, Montréal, Quebec, 17 September 2015 (80 participants)
- Twelfth Annual Pierre Elliott Trudeau Foundation Conference, “Fail, Adapt, Innovate: Institutions for a Changing Society,” Ottawa, Ontario, 12-14 November 2015 (300 participants). Partners: BMO Financial Group, Google, Air Canada
- Big Thinking Lecture by Jocelyn Downie, 2015 fellow (Dalhousie University), “Why We Need To Remove the Uncertainty Around Assisted Dying,” Ottawa, Ontario, 23 February 2016 (150 participants). Partner: Federation for the Humanities and Social Sciences
- International seminar “Borders and Belonging: Citizenship in an Age of Transition,” London, United Kingdom, 29 February – 1 March 2016 (120 participants). Partner: Goodenough College
- International workshop on countering violent extremism, London, United Kingdom, 2 March 2016 (25 participants). Partner: Goodenough College
- Summer Institute, Whitehorse, Yukon, 15-20 May 2016 (120 participants)
- Big Thinking Lecture by Jennifer Clapp, 2013 fellow (University of Waterloo), “Navigating the Global Food Fight,” Calgary, Alberta, 2 June 2016 (120 participants). Partners: University of Calgary, Federation for the Humanities and Social Sciences

Events supported by the Foundation:

- Conference, “Religion and the Ethics of Citizenship in a Post-Secular Society,” organized in part by scholar Geoffrey Cameron, Toronto, Ontario, 2 October 2015 (60 participants). Partners: Centre for Ethics, Institute for Studies in Global Prosperity, Institute of Christian Studies, University of Toronto
- Collective book launch, Ottawa, Ontario, 13 November 2015, organized by the Pierre Elliott Trudeau Foundation Society (100 participants). Partners: Ten university publishers, two universities, one university co-op, and MAtv Outaouais
- LGBTQ2 roundtable, “The Dignity Initiative,” organized in part by scholar Erin Aylward, Ottawa, Ontario, 1-2 June 2016 (80 participants). Partners: The Dignity Initiative, the International Development Research Centre
- Foundation Scholars’ Workshop, “Canada’s Role in Democracy Promotion,” organized by scholar Gabrielle Bardall, Ottawa, Ontario, 13 June 2016 (50 participants). Partner: Centre for International Policy Studies, University of Ottawa

“I can’t overstate what a meaningful experience it [the 2016 Summer Institute] was for me, in terms of the things I learned, the ideas it inspired, and the future collaborations it seeded.”

Rebecca Nelems, 2015 scholar

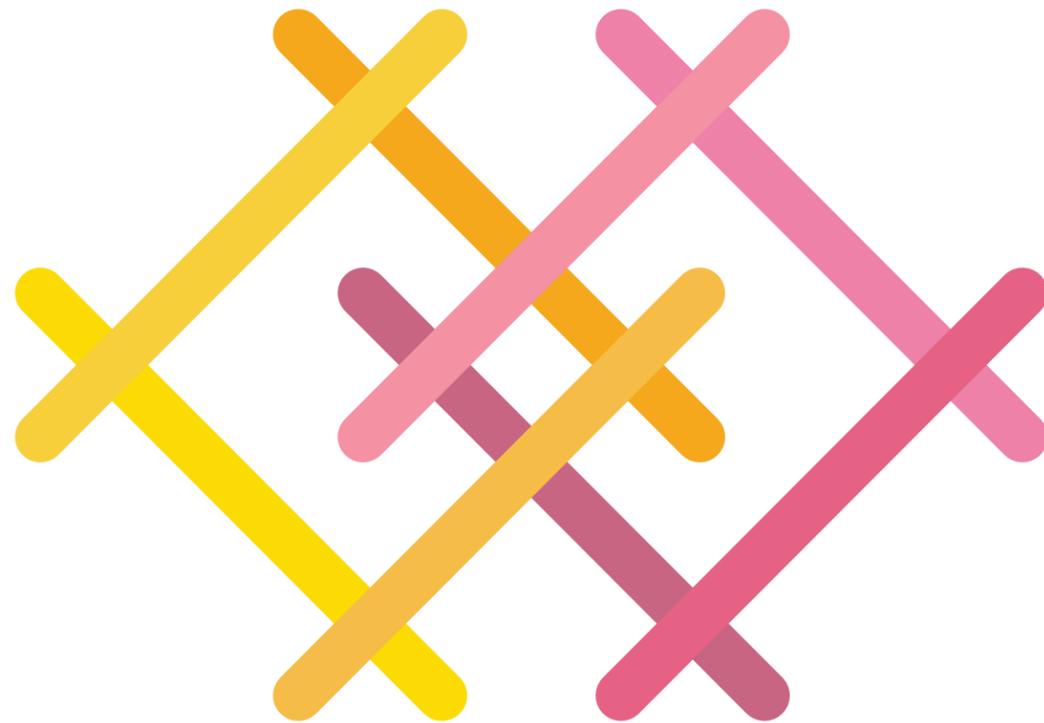
“The [Pierre Elliott] Trudeau Foundation Conference broadened my horizons and provided new perspectives which made me more committed to ensuring that diversity, inclusion, and justice for all people continue to be cherished in Canada while also acknowledging and resolving to heal the wounds the country faces. Being able to take in the perspectives and ideas of so many different people was a really special experience.”

Paolo Caguiat, 18-year old student

“I take away [from the 2016 Summer Institute] a sense of profound responsibility, as an emerging public intellectual, to deepen constantly the knowledge and engagement with historically marginalized communities, and to allow those experiences to shape and inform my representational work.”

Anonymous participant

Donors and Partners



The Pierre Elliott Trudeau Foundation is a registered charity. Like many other charities, our Foundation cannot deliver its mission with the funds earned on its endowment, especially in today's historically low interest rate environment. That is why the Foundation is privileged to count on numerous donors, partners, and sponsors who help sustain its operations.

Our donors share our passion for research and public engagement on critical issues facing Canada and the world. The Foundation offers donors three ways to contribute:

Public Interaction Fund

This fund leverages the potential of the Foundation's remarkable community of engaged intellectuals and practitioners. Gifts will be used for programming that puts scholars, fellows, and mentors in contact with stakeholders from civil society, governments, and the private sector so that they can test ideas, share research findings, and debate new points of view. Whether by supporting lectures, conferences, seminars, or projects, a donation to the Public Interaction Fund will further work in the Foundation's original four themes as well as in our new targeted areas of inquiry.

Endowment Support Fund

This fund helps ensure the Foundation's long-term financial health. A gift to the Endowment Support Fund is a commitment to the Foundation's perpetuity; it helps us continue to mitigate the effects of the international financial context on our investments and keep up with inflation so that we can meet the Foundation's mission for generations to come.

Greatest Needs Fund

Gifts to this fund enable the Foundation to respond to immediate areas of need and emerging priorities in the year in which they are received. The Greatest Needs Fund provides the Foundation with flexible, unrestricted funds to fill gaps and enhance our scholarships, fellowships, mentorships, marketing, and communications.

Thank you to all our donors, event partners, and sponsors!

Donors

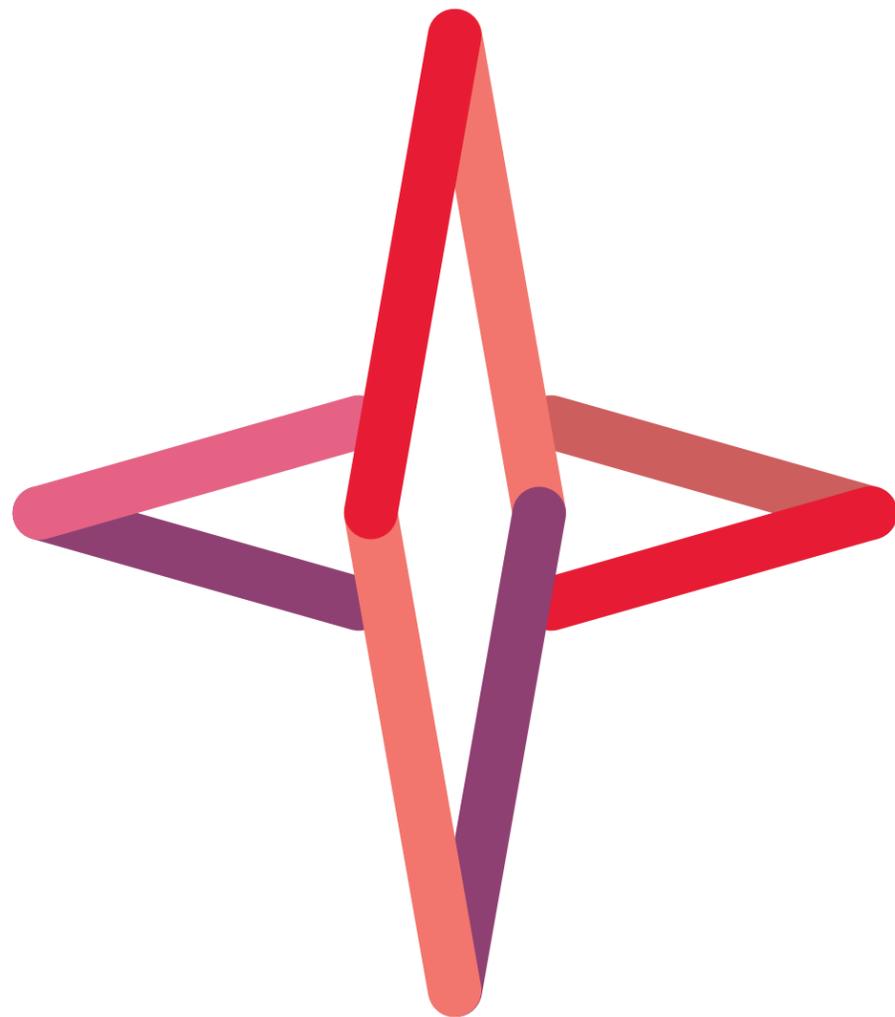
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Policy Studies, University
of Ottawa

Governance



In accordance with the *Canada Not-for-Profit Corporations Act*, the Pierre Elliott Trudeau Foundation is governed by two bodies: the Foundation's members and its directors.

Members

Members of the Foundation are responsible for electing the directors and appointing the Foundation's independent auditor. Together, the members advise the Board of Directors and the president and serve as ambassadors for the Foundation, helping it to expand its network in Canada and abroad.

The Foundation may count as many as 30 members. Of these, 21 are regular members who are appointed by all members; six are appointed by the Minister of Innovation, Science and Economic Development; and three are the liquidators of the succession of the late Right Honourable Pierre Elliott Trudeau.

Regular members

Thomas Axworthy, Toronto, Ontario
 William G. Davis, Toronto, Ontario
 John English, Toronto, Ontario
 Ron Graham, Toronto, Ontario
 Alex Himelfarb, Ottawa, Ontario
 Louise Houle, Montréal, Quebec
 Edward Johnson, Montréal, Quebec
 Marc Lalonde, Montréal, Quebec
 Frederick H. Lowy, Toronto, Ontario
 Joseph MacInnis, Toronto, Ontario
 John H. McCall MacBain, Geneva, Switzerland
 Bruce McNiven, Montréal, Quebec
 Robert W. Murdoch, Salt Spring Island, British Columbia
 Laura-Julie Perreault, Montréal, Quebec
 Roy J. Romanow, Saskatoon, Saskatchewan
 Peter Sahlas, Paris, France
 Nancy Southam, Vancouver, British Columbia
 Janice Gross Stein, Toronto, Ontario
 Stephen J. Toope, Toronto, Ontario

Government-appointed members

Patricia E. Bovey*, Winnipeg, Manitoba
 Dennis M. Browne, St. John's, Newfoundland and Labrador
 Eileen E. Gillese, Toronto, Ontario

Succession members

Roy L. Heenan, Montréal, Quebec
 Alexandre Trudeau, Montréal, Quebec
 Justin Trudeau**, Ottawa, Ontario

Board of Directors

The Board of Directors and its committees oversee the operations of the Foundation, including its assets and annual operating budget. They also set the Foundation's policies and the directions for its programs.

The Board is composed of up to 18 diverse directors. Of these, 14 are elected by regular members; two are elected by the members appointed by the government; and two are elected by the liquidators.

Directors elected by the regular members

Michèle Audette, commissioner, National Inquiry into Missing and Murdered Indigenous Women and Girls, and former president, Québec Native Women's Association
 Susan M. W. Cartwright, former senior federal public servant, former senior advisor and alumna Foundation mentor
 Phil Fontaine, consultant and mediator to Indigenous communities and former national chief of the Assembly of First Nations
 Suzanne Fortier, principal and vice-chancellor, McGill University
 Alexander Himelfarb, director emeritus, Glendon School of Public & International Affairs, York University
 Edward Johnson, vice-president, Power Corporation International
 Megan Leslie, senior consultant, National Oceans Governance, WWF - Canada
 Jason Luckerhoff, associate professor, Université du Québec à Trois-Rivières, former Foundation scholar, and former president of the Pierre Elliott Trudeau Foundation Society
 John H. McCall MacBain, co-founder, McCall MacBain Foundation and Pamoja Capital SA
 David McLean, chairman of the Board, McLean Group of Companies
 Farah Mohamed, social profit entrepreneur, chief executive officer, G(irls)20
 Patrick Pichette, former senior vice-president and CFO, Google Inc.
 Sean E. Riley, former president, St. Francis Xavier University
 Chuck Strahl***, consultant on political, governmental, and business strategies, former federal minister, and alumnus Foundation mentor

Director elected by the government-appointed members

Marc Renaud, invited chair, Instituto Universitário de Lisboa, Portugal, and former president, Social Sciences and Humanities Research Council

Directors elected by the liquidators of the succession of the late Right Honourable Pierre Elliott Trudeau

Roy L. Heenan, legal counsel
 Alexandre Trudeau, documentary filmmaker

Team

The delivery of the Foundation's mission relies on a small team. This year, the Foundation's ambitious programs were implemented by staff of eleven, assisted by contract workers on occasion. Some functions, especially in communications, accounting, and information services, were contracted out.

Members of the Foundation team suggest strategic directions to the Board, manage the Foundation's day-to-day operations, meet the needs of program clients, work to build the Foundation community, and promote the Foundation's work within the academic community and beyond.

Morris Rosenberg, President and Chief Executive Officer
 Élise Comtois, Executive Director
 Gwenola Appéré, Communications and Marketing Advisor
 Gina Beltran, Program Officer, Leadership and Public Interaction
 Illa Carrillo Rodríguez, Program Officer, Fellowship and Mentorship
 Norah Cyprien, Administrative Assistant (Communications and Development)
 Natalka Haras, Director of Development – on parental leave as of 25 November 2016
 Emily Jensen, Summer Intern
 Catalina P. Chew, Administrative Assistant (Programs) – as of 29 July 2016
 Jennifer Petrela, Director of Content and Strategic Engagement
 Elizabeth Rivera, Assistant Director (Administration)
 Josée St-Martin, Program Director, Scholarships

The Foundation also wishes to thank Josh Davidson and Diana Torres Palacios for their help this year.

* Hon. Patricia Bovey resigned from the membership on 31 October 2016.

** Rt. Hon. Justin Trudeau has withdrawn from the affairs of the Foundation for the duration of his involvement in federal politics.

*** Hon. Chuck Strahl resigned from the Board of Directors on 24 November 2016.

Our Plans for 2016-2017

Next year, we intend:

To appoint fifteen new scholars, eleven new mentors, and five new fellows

To encourage scholars, mentors, and fellows to inform public discourse, inter alia by contributing to the Foundation's targeted areas of inquiry

To increase the Public Interaction Program's level of engagement with civil society, the public service, and the private sector

To pay special attention to leadership development to better empower scholars, fellows, and mentors to inspire cooperation and expand their ability to address complex matters of importance to Canada and the world

To continue to support events related to fellows' projects and to the Foundation's four original themes

To step up our use of media and new media and to implement a communications strategy better informing Canadians on the work supported by the Foundation

To put in place new measurement indicators that are appropriate to the Foundation's development and enable us to assess the full potential of the Foundation's programs and their impact over time

To continue to take steps to ensure the Foundation's financial stability

“Now more than ever in our increasing global world, healthy democracies rely on a well-informed citizenry. In my opinion, conscientious scholarship is essential to helping develop that citizenry. The scholars and fellows I have met are doing fresh and up-to-date thinking on issues of critical and timely public interest; their research is helping create a society that is different from the one that I grew up with, a society that is better informed and promises to better respect the needs of us all.”

Marie Wilson, 2016 mentor

Financial Statements

31 August 2016

Independent Auditor's Report

To the Directors of La Fondation Pierre Elliott Trudeau/
The Pierre Elliott Trudeau Foundation

We have audited the accompanying financial statements of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation, which comprise the statement of financial position as at August 31, 2016 and the statements of changes in the net assets, revenues and expenses and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation as at August 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Statement of Financial Position

As at August 31, 2016

| | 2016 | 2015 |
|--|-------------|-------------|
| | \$ | \$ |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | 1,078,781 | 585,694 |
| Short-term investments (note 4) | 6,196,836 | 299,755 |
| Investments at fair value (note 5) | 1,114,893 | 12,172,998 |
| Interest receivable | 880,887 | 939,920 |
| Prepaid expenses and other receivables | 190,527 | 595,712 |
| | 9,461,924 | 14,594,079 |
| Investments at fair value (note 5) | 145,227,155 | 141,275,710 |
| Property and equipment (note 6) | 706,684 | 801,927 |
| Intangible assets (note 7) | 9,108 | 11,385 |
| | 155,404,871 | 156,683,101 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable and accrued liabilities | 2,793,477 | 1,900,616 |
| Current portion of deferred donations (note 8) | 103,000 | - |
| Current portion of fellowships payable (note 9(a)) | 903,352 | 780,849 |
| Current portion of scholarships payable (note 9(b)) | 1,417,787 | 1,348,751 |
| Current portion of mentorships payable (note 9(c)) | 97,660 | 82,965 |
| | 5,315,276 | 4,113,181 |
| Deferred donations (note 8) | 102,055 | 104,241 |
| Fellowships payable (note 9(a)) | 497,366 | 425,292 |
| Scholarships payable (note 9(b)) | 2,287,767 | 2,009,915 |
| Mentorships payable (note 9(c)) | 103,684 | 42,871 |
| | 2,990,872 | 2,582,319 |
| | 8,306,148 | 6,695,500 |
| Net Assets | | |
| Net assets restricted for endowment purposes (notes 3 and 10) | 125,000,000 | 125,000,000 |
| Net assets invested in property and equipment and intangible assets | 716,618 | 814,138 |
| Internally restricted net assets (notes 3 and 11) | 18,833,203 | 22,500,000 |
| Unrestricted net assets (notes 3 and 12) | 2,548,902 | 1,673,463 |
| | 147,098,723 | 149,987,601 |
| | 155,404,871 | 156,683,101 |

*PricewaterhouseCoopers LLP*¹

November 23, 2016

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"PwC" refers to PricewaterhouseCoopers LLP,
an Ontario limited liability partnership.

¹ CPA auditor, CA, public accountancy permit No. A111799

Statement of Changes in Net Assets

For the year ended August 31, 2016

| | 2016 | | | | | 2015 |
|--|--|--|--|---------------------------------|--------------------|--------------------|
| | Restricted for endowment purposes \$ (note 10) | Invested in property and equipment and intangible assets \$ | Internally restricted \$ (note 11) | Unrestricted \$ (note 12) | Total \$ | Total \$ |
| Balance – Beginning of year | 125,000,000 | 814,138 | 22,500,000 | 1,673,463 | 149,987,601 | 147,965,830 |
| Excess of revenues over expenses (expenses over revenues) for the year | - | (107,636) | (3,458,061) | 676,819 | (2,888,878) | 2,021,771 |
| Transfers | - | - | (208,736) | 208,736 | - | - |
| Investment in property and equipment and intangible assets | - | 10,116 | - | (10,116) | - | - |
| Balance – End of year | 125,000,000 | 716,618 | 18,833,203 | 2,548,902 | 147,098,723 | 149,987,601 |

Statement of Revenues and Expenses

For the year ended August 31, 2016

| | 2016 | | 2015 | |
|---|--------------------|----|------------------|----|
| | \$ | \$ | \$ | \$ |
| Revenues | | | | |
| Interest | 3,618,791 | | 4,188,165 | |
| Net gain (loss) on disposal of investments at fair value | (275,714) | | 514,297 | |
| Net unrealized gain on investments at fair value | 414,213 | | 3,275,160 | |
| Donations (note 17) | 731,753 | | 634,461 | |
| | 4,489,043 | | 8,612,083 | |
| Expenses | | | | |
| Public Interaction Program (note 16(b)) | 2,220,690 | | 2,357,197 | |
| Fellowship Program | 1,011,684 | | 988,758 | |
| Scholarship Program | 1,748,617 | | 1,188,420 | |
| Mentorship Program | 227,439 | | 169,823 | |
| Administration (note 18) | 390,545 | | 424,499 | |
| Program planning and delivery (note 18) | 1,358,697 | | 1,203,105 | |
| Outreach and development (note 18) | 124,183 | | 5,918 | |
| Investment counsel fees | 296,066 | | 252,592 | |
| | 7,377,921 | | 6,590,312 | |
| Excess of revenues over expenses (expenses over revenues) for the year | (2,888,878) | | 2,021,771 | |

Statement of Cash Flows

For the year ended August 31, 2016

| | 2016 | 2015 |
|--|------------------|----------------|
| | \$ | \$ |
| Cash flows from | | |
| Operating activities | | |
| Excess of revenues over expenses | | |
| (expenses over revenues) for the year | (2,888,878) | 2,021,771 |
| Items not affecting cash and cash equivalents | | |
| Net loss (gain) on disposal of investments at fair value | 275,714 | (514,297) |
| Net unrealized gain on investments at fair value | (414,213) | (3,275,160) |
| Amortization of property and equipment | 105,359 | 107,827 |
| Amortization of intangible assets | 2,277 | 2,729 |
| | (2,919,741) | (1,657,130) |
| Changes in non-cash working capital components | | |
| Decrease (increase) in | | |
| Interest receivable | 59,033 | 286,801 |
| Prepaid expenses and other receivables | 405,185 | (379,759) |
| Increase (decrease) in | | |
| Accounts payable and accrued liabilities | 892,861 | 1,199,748 |
| Deferred donations | 100,814 | (1,493) |
| Fellowships, scholarships and mentorships payable | 616,973 | 287,069 |
| | 2,074,866 | 1,392,366 |
| | (844,875) | (264,764) |
| Investing activities | | |
| Purchase of short-term investments | (46,748,700) | (36,540,507) |
| Proceeds on disposal of short-term investments | 40,851,619 | 38,016,432 |
| Purchase of investments at fair value | (86,726,460) | (129,197,146) |
| Proceeds on disposal of investments at fair value | 93,971,619 | 127,985,145 |
| Purchase of property and equipment | (10,116) | (6,214) |
| Purchase of intangible assets | - | (937) |
| | 1,337,962 | 256,773 |
| Net change in cash and cash equivalents during the year | 493,087 | (7,991) |
| Cash and cash equivalents—Beginning of year | 585,694 | 593,685 |
| Cash and cash equivalents—End of year | 1,078,781 | 585,694 |

Notes to Financial Statement

August 31, 2016

1

Purpose

La Fondation Pierre Elliott Trudeau/The Pierre Elliott Trudeau Foundation (the “Foundation”) was incorporated on February 7, 2001 under Part II of the *Canada Corporations Act* and began operations in March 2002. On May 31, 2014, the Foundation continued under section 211 of the *Canada Not-for-Profit Organizations Act*. The Foundation has been a registered charity under the *Income Tax Act* since January 22, 2003.

The Foundation is an independent and non-partisan charity established in 2001 as a living memorial to the former prime minister by his family, friends and colleagues. In 2002, with the support of the House of Commons, the Government of Canada endowed the Foundation with the Advanced Research in the Humanities and Human Sciences Fund. The Foundation also benefits from private donations. By granting doctoral scholarships, awarding fellowships, appointing mentors and holding public events, the Foundation encourages critical reflection and action in four areas important to Canadians: human rights and dignity, responsible citizenship, Canada’s role in the world, and people and their natural environment.

2

Significant accounting policies

Financial instruments

Financial assets are initially recorded at their fair value, and their revaluation depends on their classification, as described hereafter. Classification depends on when the financial instrument was acquired or issued, its characteristics and its designation by the Foundation. Settlement date accounting is used. Financial liabilities are recorded at cost.

Cash and cash equivalents, short-term investments and investments at fair value are classified as “held-for-trading assets”. They are presented at fair value, and gains or losses related to the revaluation at the end of each year are included in revenues and expenses. Transaction costs are recognized in the statement of revenues and expenses when they occur.

Interest receivable and prepaid expenses and other receivables are classified as “loans and receivables”. After being initially recorded at fair value, they are evaluated at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short term maturity.

Accounts payable and accrued liabilities and long-term liabilities are classified as “other financial liabilities”. They are initially evaluated at fair value, and future evaluations are done at cost after amortization using the effective interest rate method. For the Foundation, amortized cost is generally cost because of the short-term maturity, except for certain long-term liabilities which are recorded at the discounted value at initial recognition.

Management estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

Cash and cash equivalents

Cash and cash equivalents consist of deposits with a major financial institution and balances in the investment portfolios.

Investments at fair value

Investments at fair value consist of short-, mid- and long-term debt securities.

Revenue recognition

Donations The Foundation follows the deferral method of accounting for donations. Restricted donations are recognized as revenue in the year in which the related expenses are incurred. Unrestricted donations are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Interest Interest is recorded on an accrual basis when collection is considered probable.

Gains and losses on disposal of investments at fair value Gains and losses on disposal of investments at fair value are recorded at the date of sale and represent the difference between the sale proceeds and the cost.

Fellowship, Scholarship and Mentorship Programs

Scholarships, fellowships and mentorships are recorded as liabilities and expensed in the year of approval. Ongoing monitoring of the programs occurs on a continuing basis as part of an overall commitment to accountability. Since these programs are multi-year commitments, changes in amounts committed are adjusted in the year in which they occur.

Property and equipment

Property and equipment are stated at cost less amortization.

Amortization is provided for using the declining balance method over the estimated useful lives of the assets at the following rates:

| | |
|--------------------------------|------------|
| Office communication equipment | 20% |
| Furniture and fixtures | 20% |
| Computer equipment | 25% to 33% |

Leasehold improvements are amortized on a straight-line basis over the term of the lease.

Artwork is not amortized because the useful life is virtually unlimited.

Intangible assets

Intangible assets consist of computer software, which is recorded at cost and amortized at a rate of 20%.

Impairment of long-lived assets

The Foundation reviews, when circumstances indicate it to be necessary, the carrying values of its long-lived assets by comparing the carrying amount of the asset or group of assets to the expected future undiscounted cash flows to be generated by the asset or group of assets. An impairment loss is recognized when the carrying amount of an asset or group of assets held for use exceeds the sum of the undiscounted cash flows expected from its use and eventual disposition. The impairment loss is measured as the amount by which the asset's carrying amount exceeds its fair value based on quoted market prices, when available, or on the estimated current value of future cash flows.

3**Capital disclosures**

As at August 31, 2016, the Foundation's capital structure consists of a \$125,000,000 endowment fund granted in perpetuity by the Government of Canada in 2002 (note 10), internally restricted assets of \$18,833,203 (2015 – \$22,500,000) (note 11), net assets invested in property and equipment and intangible assets of \$716,618 (2015 – \$814,138) (notes 6 and 7) and unrestricted net assets of \$2,548,902 (2015 – \$1,673,463) (note 12).

The funding agreement with the Government of Canada on the Advanced Research in the Humanities and Human Sciences Fund stipulates that the original endowment may not be spent, but that the income generated may be used for the Foundation's purposes. Accordingly, the Foundation manages its capital with the following objectives:

- preserving the original capital of the endowment;
- protecting the endowment from inflationary impacts;
- funding current and future operations;
- ensuring that the Foundation is able to meet its financial obligations as they come due; and
- safeguarding the Foundation's ability to continue developing its programs in the long term.

4**Short-term investments**

Short-term investments consist of Canadian dollar denominated treasury bonds. These investments bear interest at floating rates between 0.47% and 0.53% and mature between September 8, 2016 and November 3, 2016 (2015 – one bond at 0.37%; matured December 3, 2015).

5**Investments at fair value**

Investments are administered by a portfolio manager in compliance with the Foundation's investment policy and under the direction of a Finance and Investment Committee reporting to the Board of Directors. Investments at fair value consist of a variety of debt securities of Canadian governments and corporations rated no lower than "A" by at least one recognized credit rating agency. However, bonds with a maturity of over five years carry an "AA" rating. The Foundation's investment policy is based on the guidelines included in the funding agreement with the Government of Canada on the Advanced Research in the Humanities and Human Sciences Fund.

The allocation of investments at fair value by term is as follows:

| | 2016 | | | 2015 |
|------------------------|---------------------|----------------------|----------------------|-------------|
| | Less than 1 year | From 1 to 5 years | More than 5 years | Total |
| | \$ | \$ | \$ | \$ |
| Fair value | 1,114,893 | 66,018,994 | 79,208,161 | 146,342,048 |
| Par value | 1,108,000 | 63,120,000 | 72,019,000 | 136,247,000 |
| Weighted average yield | 1.24% | 2.67% | 2.19% | 2.40% |

| | 2015 | | | 2014 |
|------------------------|---------------------|----------------------|----------------------|-------------|
| | Less than 1 year | From 1 to 5 years | More than 5 years | Total |
| | \$ | \$ | \$ | \$ |
| Fair value | 12,172,998 | 60,473,718 | 80,801,992 | 153,448,708 |
| Par value | 11,850,000 | 57,063,000 | 74,936,000 | 143,849,000 |
| Weighted average yield | 3.12% | 2.66% | 2.20% | 2.45% |

6**Property and equipment**

| | 2016 | | 2015 | |
|--------------------------------|-----------|-----------------------------|---------|---------|
| | Cost | Accumulated amortization | Net | Net |
| | \$ | \$ | \$ | \$ |
| Office communication equipment | 42,775 | 26,529 | 16,246 | 20,307 |
| Furniture and fixtures | 126,936 | 97,101 | 29,835 | 35,933 |
| Computer equipment | 123,053 | 99,049 | 24,004 | 21,782 |
| Leasehold improvements | 873,058 | 254,642 | 618,416 | 705,722 |
| Artwork | 18,183 | - | 18,183 | 18,183 |
| | 1,184,005 | 477,321 | 706,684 | 801,927 |

7**Intangible assets**

| | 2016 | | 2015 | |
|-------------------|--------|-----------------------------|-------|--------|
| | Cost | Accumulated amortization | Net | Net |
| | \$ | \$ | \$ | \$ |
| Computer software | 62,051 | 52,943 | 9,108 | 11,385 |

8 Deferred donations

Deferred donations consist of restricted donations that will be used to cover charges related to special initiatives.

| | 2016 | 2015 |
|--|----------------|----------------|
| | \$ | \$ |
| Balance – Beginning of year | 104,241 | 105,734 |
| Donations deferred during the year | 103,000 | - |
| Less: Amount recognized as revenue during the year | 2,186 | 1,493 |
| Balance – End of year | 205,055 | 104,241 |
| Current portion of deferred donations | 103,000 | - |
| Long-term portion of deferred donations | 102,055 | 104,241 |
| | 205,055 | 104,241 |

9 Long-term liabilities

a) Fellowships payable

| | 2016 | 2015 |
|--|------------------|------------------|
| | \$ | \$ |
| Current portion of fellowships payable | 903,352 | 780,849 |
| Long-term portion of fellowships payable in years ending | | |
| August 31, 2018 | 357,653 | 285,809 |
| 2019 | 139,713 | 139,483 |
| | 497,366 | 425,292 |
| | 1,400,718 | 1,206,141 |

b) Scholarships payable

| | 2016 | 2015 |
|---|------------------|------------------|
| | \$ | \$ |
| Current portion of scholarships payable | 1,417,787 | 1,348,751 |
| Long-term portion of scholarships payable in years ending | | |
| August 31, 2018 | 1,181,211 | 1,164,323 |
| 2019 | 822,754 | 604,617 |
| 2020 | 283,802 | 240,975 |
| | 2,287,767 | 2,009,915 |
| | 3,705,554 | 3,358,666 |

c) Mentorships payable

| | 2016 | 2015 |
|--|----------------|----------------|
| | \$ | \$ |
| Current portion of mentorships payable | 97,660 | 82,965 |
| Long-term portion of mentorships payable in years ending | | |
| August 31, 2018 | 52,456 | 42,871 |
| August 31, 2019 | 51,228 | - |
| | 103,684 | 42,871 |
| | 201,344 | 125,836 |

Non-cash interest expenses included in program expenses bearing interest at a rate of 2.40% (2015 – 2.45%), calculated using the effective interest rate method, are as follows:

| | 2016 | 2015 |
|---------------------|----------------|----------------|
| | \$ | \$ |
| Fellowship Program | 29,752 | 23,579 |
| Scholarship Program | 83,115 | 118,609 |
| Mentorship Program | 3,100 | - |
| | 115,967 | 142,188 |

10 Net assets restricted for endowment purposes

In March 2002, the Foundation entered into a funding agreement with the Government of Canada whereby the Government granted an endowment of \$125,000,000 to the Foundation for the purpose of establishing the Advanced Research in Humanities and Human Sciences Fund (the Fund). In the event of a default by the Foundation, the Government of Canada may terminate the funding agreement and require the Foundation to repay funds not otherwise committed. According to the funding agreement, the endowment bears no interest and must be capitalized in perpetuity.

11 Internally restricted net assets

In 2002, the Foundation's Board of Directors placed internal restrictions on a portion of the excess of revenues over expenses in any given year. More precisely, the Board decided that an annual amount of \$1,875,000 would be restricted and capitalized to protect the endowment as described in note 3.

In April 2013, the Board decided not to capitalize any amount when the results of a fiscal year were deficient.

In the year ended August 31, 2016, for the first time, the Foundation used its internally restricted net assets to cover the excess of expenses over revenues that the cumulative growth of the Fund could no longer absorb.

12 Unrestricted net assets

Unrestricted net assets represent the sum of all excess revenues over expenses accumulated over the years after deducting net assets invested in property and equipment and intangible assets and after deducting all internally restricted funds. Unrestricted net assets comprise two sources of funds: the Private Donations Fund, and what is known as the cumulative growth of the Fund.

The Private Donations Fund consists of private donations received by the Foundation net of outreach and development costs (note 18) and revenues generated by the private donations net of investment counsel fees. The Private Donations Fund is separate and not subject to the funding agreement with the Government of Canada (note 10).

The cumulative growth of the Fund refers to the balance of funds left after deducting net transfers to the Private Donations Fund, net assets invested in property and equipment and intangible assets, and all internally restricted funds.

In the year ended August 31, 2016, the cumulative growth of the Fund had been reduced to nil. The Foundation compensated the excess in the year's expenses over revenues by drawing on internally restricted net assets (note 11). The Foundation also transferred the amount of \$208,736, representing deferred donations, from internally restricted net assets (note 11).

| | 2016 | 2015 |
|--------------------------------------|------------------|------------------|
| | \$ | \$ |
| Cumulative growth of the Fund | - | 41,804 |
| Private Donations Fund | 2,548,902 | 1,631,659 |
| Total unrestricted net assets | 2,548,902 | 1,673,463 |

13 Interest rate risk

Exposure to interest rate risk is as follows:

| | |
|---|--|
| Cash and cash equivalents | Floating rate |
| Short-term investments | Floating rate |
| Investments at fair value | Fixed rates ranging from 0.75% to 7.4% |
| Interest receivable, prepaid expenses and other receivables and all liabilities | Non-interest bearing |

14 Credit risk

The Foundation invests in government and corporate short-term and fixed income securities as described in note 5 and reduces the credit risk by dealing with creditworthy counterparties. The Finance and Investment Committee monitors these investments for credit risk on an ongoing basis. As at August 31, 2016, management does not believe the Foundation is exposed to significant credit risk.

15

Commitments

- a) The maximum amounts committed to research, travel and networking are related to the Scholarship Program (note 16) for cohorts 2013 and 2014 and are as follows:

| | | \$ |
|-------------------------|------|---------|
| Years ending August 31, | 2017 | 460,000 |
| | 2018 | 180,000 |

- b) Future minimum rental payments under operating leases and other contractual engagements for the next five years are as follows:

| | | \$ |
|-------------------------|------|---------|
| Years ending August 31, | 2017 | 206,500 |
| | 2018 | 208,000 |
| | 2019 | 206,500 |
| | 2020 | 224,000 |
| | 2021 | 208,200 |

- c) Commitments not recorded in the books of account related to Public Interaction Program events for the year ending August 31, 2017 amounted to \$33,900.

16

Public Interaction Program (PIP)

The Public Interaction Program (PIP) brings together all the Foundation's current and past awardees: mentors, fellows and scholars. The program supports their engagement to discuss issues in the four priority areas identified by the Foundation. The annual budget for the PIP is approved by the Board of Directors at its spring meeting. The program has two distinct components:

- a) The research, travel and networking expenses consist of allowances granted to program beneficiaries – mentors, fellows and scholars – to work together on joint projects, participate in the Foundation's events and disseminate their research findings and ideas. Research, travel and networking expenses incurred by the program beneficiaries are reimbursed in accordance with Foundation policies set out in the PIP. To support the Foundation's continuous effort to play a more active role on issues of importance to Canada and the world, program beneficiaries can now continue to use their allowance to participate in the PIP beyond the formal term of their award. This adjustment starts with the 2015 scholar cohort and the 2014 fellow cohort. In 2016, the Foundation awarded 15 scholarships, 5 fellowships and 11 mentorships (2015 – 16 scholarships, 5 fellowships and 9 mentorships).
- b) The PIP also provides financial and logistical support for a series of events and activities, initiated by the Foundation or organized in partnership, that aim to provide opportunities to generate knowledge, learn and exchange ideas.

| | 2016 | 2015 |
|---------------------------------|------------------|------------------|
| | \$ | \$ |
| Research, travel and networking | 1,656,728 | 1,991,667 |
| Events and other activities | 563,962 | 365,530 |
| | <u>2,220,690</u> | <u>2,357,197</u> |

17

Donations

| | 2016 | 2015 |
|---|----------------|----------------|
| | \$ | \$ |
| Donations received during the year | 1,232,567 | 232,968 |
| Plus: Donations receivable at year-end | - | 400,000 |
| Less: Donations receivable in 2015 | (400,000) | - |
| Less: Donations deferred during the year (note 8) | (103,000) | - |
| | <u>729,567</u> | <u>632,968</u> |
| Plus: Amount recognized as revenue during the year (note 8) | 2,186 | 1,493 |
| Donation income for the year | <u>731,753</u> | <u>634,461</u> |

Donations made by directors, members, officers and their parent not-for-profit organizations totalled \$564,962 in 2016 (2015 – \$428,837).

18

Schedule of expense

| | Administration | | Program planning and delivery | | Outreach and development | | Total | |
|--|----------------|----------------|-------------------------------|------------------|--------------------------|--------------|------------------|------------------|
| | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Salaries and benefits | 106,801 | 142,413 | 1,008,679 | 825,472 | 71,201 | 3,259 | 1,186,681 | 971,144 |
| Professional fees | 177,240 | 144,524 | 20,077 | 53,395 | - | - | 197,317 | 197,919 |
| Rent and occupancy costs | 16,565 | 28,499 | 156,449 | 161,493 | 11,043 | - | 184,057 | 189,992 |
| Office expenses | 5,024 | 9,065 | 47,427 | 51,366 | 3,348 | - | 55,799 | 60,431 |
| Amortization of property and equipment | 9,482 | 16,174 | 89,555 | 91,653 | 6,322 | - | 105,359 | 107,827 |
| Amortization of intangible assets | 205 | 409 | 1,935 | 2,320 | 137 | - | 2,277 | 2,729 |
| Software | - | - | 18,889 | 8,088 | - | - | 18,889 | 8,088 |
| Bank charges | 41 | 50 | 411 | 284 | 29 | - | 481 | 334 |
| Meetings and travel | 54,490 | 74,325 | - | - | - | 2,659 | 54,490 | 76,984 |
| Outreach and communications | - | - | 3,165 | 4,979 | 32,103 | - | 35,268 | 4,979 |
| Contractual | - | - | 12,110 | 2,817 | - | - | 12,110 | 2,817 |
| Other employee expenses | 20,697 | 8,903 | - | - | - | - | 20,697 | 8,903 |
| Recruitment costs | - | 137 | - | 1,238 | - | - | - | 1,375 |
| | <u>390,545</u> | <u>424,499</u> | <u>1,358,697</u> | <u>1,203,105</u> | <u>124,183</u> | <u>5,918</u> | <u>1,873,425</u> | <u>1,633,522</u> |

To reflect the charitable mandate of the Foundation, expenses are allocated between Administration, Program planning and delivery, and Outreach and development. The latter category was introduced in fiscal year 2016 to reflect the Foundation's creation of specific Development and Outreach Programs.

Outreach and development costs are covered by the Private donations fund (note 12), while Administration and Program planning and delivery are covered by the endowment Fund.

Salaries and benefits, rent and occupancy costs, office expenses, amortization, bank charges and recruitment costs are allocated to the above-mentioned cost centers in proportion to the hours worked.

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Corresponding figures

Certain corresponding figures from the previous year have been reclassified to conform to the current year's presentation as described in note 18.